

Effective Encroachment Management Foundations

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AFI 90-2001, Encroachment Management, signed by Ms. Kathleen Ferguson, Principal Deputy Assistant Secretary of the Air Force for Installations, Environment, and Energy, was published Sept. 3, 2014, finalizing a process that began in 2010.

AFI 90-2001 establishes the Air Force Encroachment Management Program, which identifies encroachment management roles and responsibilities at all levels of the Air Force and describes the process and need for encroachment studies. The AFI further expands on the definition of encroachment, including 13 encroachment and sustainment challenge areas:

- Airspace and Land Restrictions
- Airborne Noise
- Urban Growth
- Spectrum Encroachment
- Endangered Species and Critical Habitat
- Air
- Water
- Cultural Resources
- Unexploded Ordnance and Munitions
- Marine Resources
- Energy Compatibility and Availability
- Security/Safety
- Natural Factors and Climate Effects

The overall purpose of the AFEM Program is to preserve Air Force mission capability while maintaining compatibility with community resources. The new instruction implements Air Force Policy Directive 90-20 and employs cross-functional teams at multiple levels of the Air Force to address encroachment and sustainment challenges. While the challenge of encroachment has existed for decades, the new instruction deploys a standard approach to what some Air Force bases have been doing for years — protecting the mission from incompatible development.

How can base-level personnel find additional information about the AFEM Program? Each major command has an Encroachment Management Team, led by an executive

director, who can provide major-command-specific AFEM information and guidance. In addition, the Comprehensive Planning Division at the Air Force Civil Engineer Center provides reach-back support to installations, MAJCOMs, and direct reporting units regarding all aspects of encroachment. For the past year, AFCEC/CP has been preparing to support the AFEM Program across the enterprise. AFCEC/CP can provide information on the development of an Installation Complex Encroachment Management Action Plan, or ICEMAP; possible management actions to address encroachment issues; legislative activities that impact installation missions; or potential incompatible development. Finally, information and guidance is available on the AFEM SharePoint site: <https://afcec-portal.lackland.af.mil/cp/cpp/em/SitePages/Home.aspx>.

Mr. Rushing is the chief of the Comprehensive Planning Division at the Air Force Civil Engineer Center, JB San-Antonio-Lackland, Texas, and Mr. Kull provides contract support to the division through Marstel-Day, LLC.

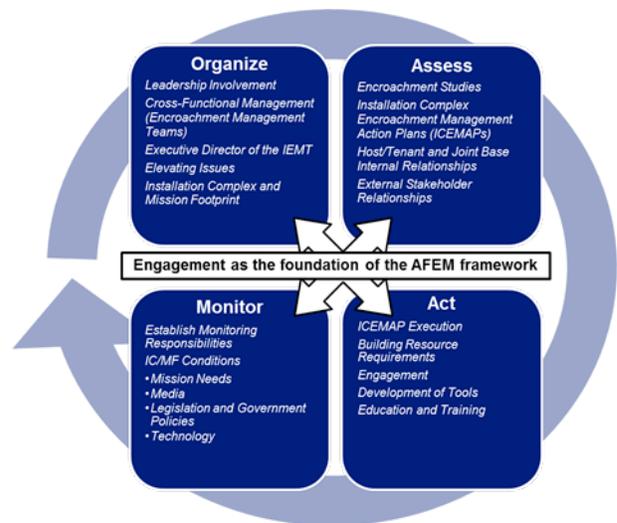


Figure. The four major elements of the framework for a successful encroachment management program are inter-related.