

Air Force Civil Engineer Center

Integrity - Service - Excellence



FY15-16 Planning & Integration Directorate Program

**Col Jace Davey
Director, Planning & Integration
14 Aug 2014**

SAME Small Business Market Research Fair



- **Integration... IPL & CTO Process Changes**
- **Planning**
- **Enterprise Procurement**

“If you’re not prepared to be wrong, you’ll never come up with anything original.”

- Sir Ken Robinson (TED Talk, Feb 2006)



Integration... IPL & CTO Process Changes



Annual Fragmented "Fair-Share" Integrated Priority Lists

Sustainment Risk Model

R&M IPL Matrix
AFCAMP (HAF) Application

Energy Matrix

In Fiscal Year 2014

**We had 6 different ways to measure "worst-first" ...
...therefore, we were not actually determining "worst-first"**

**We had 6 different ways to communicate risk...
...therefore we were not communicating overall risk**

**We had 6 different sets of business rules...
...therefore we were working harder, not smarter**

In FY15/16 – Every requirement competes on its own merit in a unified, standard, and simplified Risk-based model

Goal: Next \$ Against Greatest Risk

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2-Year Comprehensive Risk-Based Integrated Priority List

■ Risk to Mission/Force:

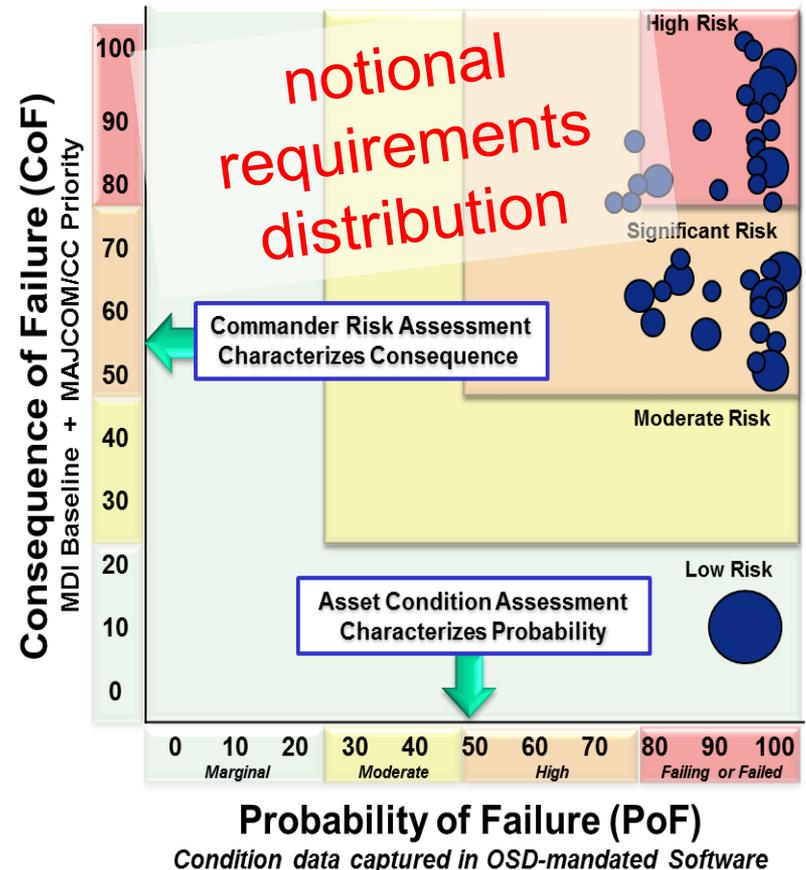
- Probability of Failure = Condition
- Consequence of Failure=
 - Facility/Infrastructure's Mission
 - Commander's Priority

■ Alignment to Air Force Priorities:

- MAJCOM Commanders' assessment
- Air Force Senior Leadership (Pentagon) ensures strategic alignment with Air Force's top priorities

■ Cost Savings:

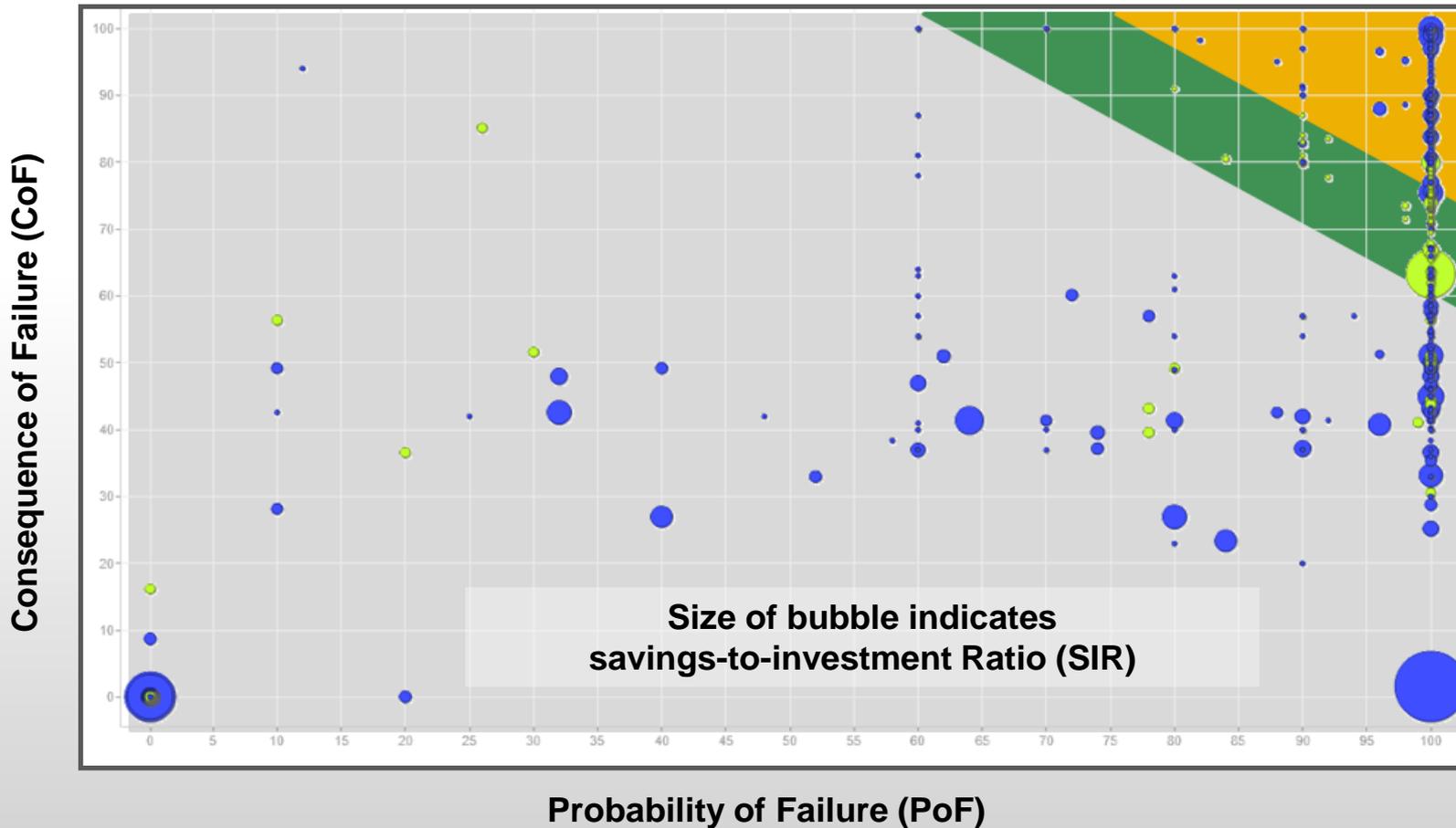
- Special prioritization given to requirements with cost avoidance and rapid return on investment (consolidation, energy conservation, reduced maintenance)





How Did We Do?

Actual Requirements on the FY15 IPL

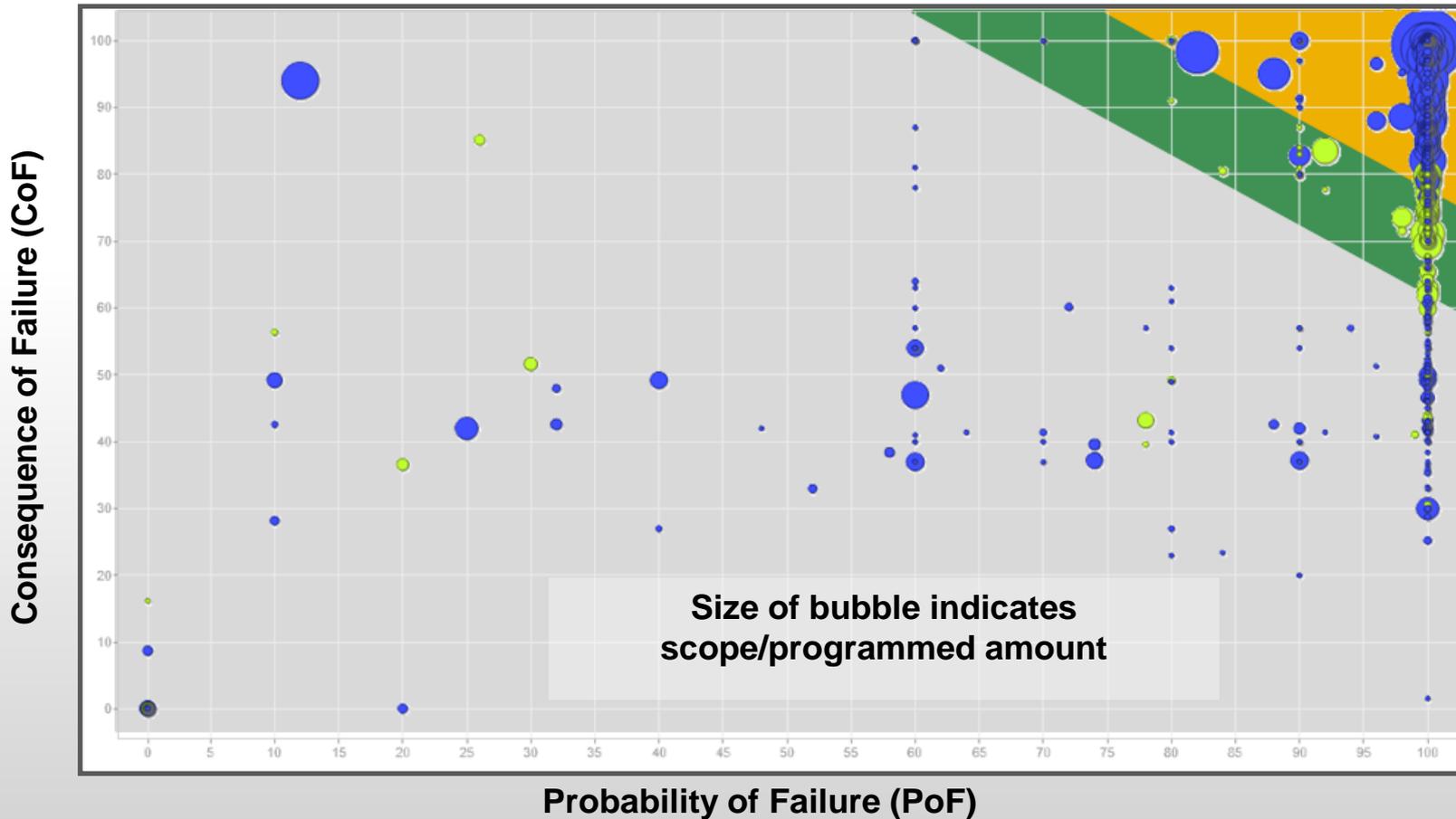


86% of requirements above fund line fall in "High Risk" zone



How Did We Do?

Actual Requirements on the FY15 IPL



86% of requirements above fund line fall in “High Risk” zone

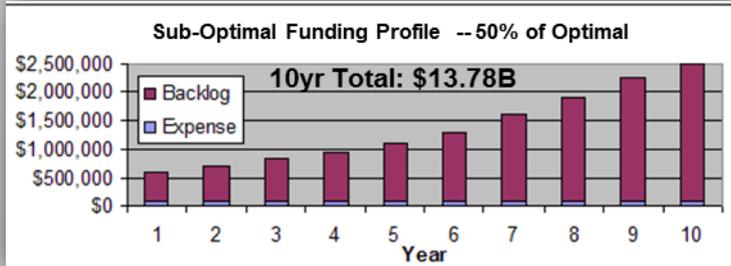
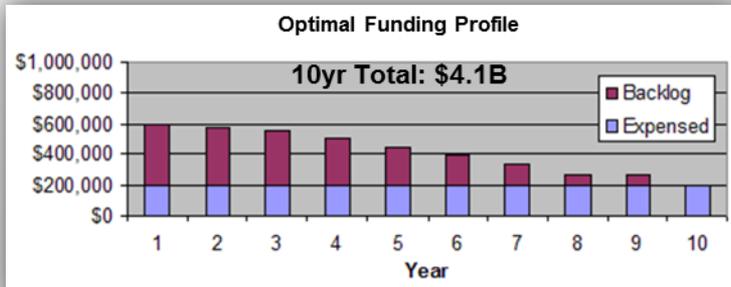


Future POM Capabilities

What is the Impact? What is the Risk?

...What If We Can't Afford the Total Cost of Ownership?
 ...What is the Impact of Resource Reductions?

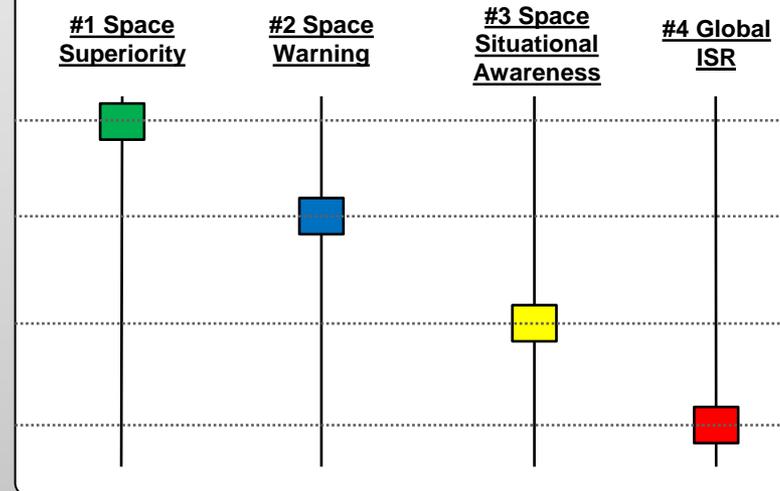
Financial Risk



How Much Are We Willing to Pay Later for Sub-Optimal Decisions?

Mission Risk

Global Vigilance Portfolio



In Which Capability Do We Prefer to Take Risk?

Real Objective Financial Decisions!

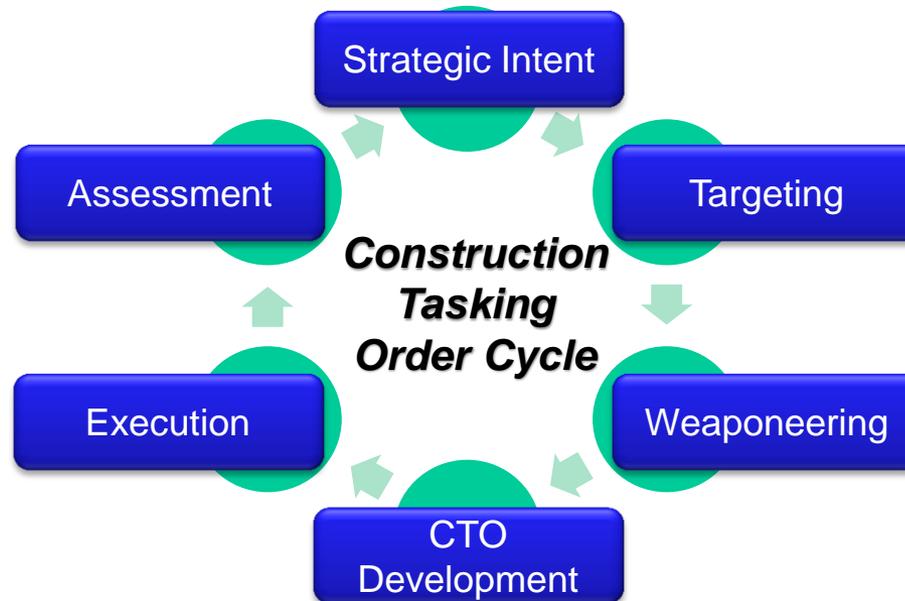


Construction Tasking Order (CTO)

■ The Centralized Portfolio was created, but...

- Only the money was centralized ... not the CE-CONS-FM relationships at bases
- Contract awards are lagging because no process in place to lay out expectations
- Lack of consistency resulting in inefficient planning and execution of program
- No efficiency because of poor coordination between stakeholders at strategic lvl

■ Key to Victory: *A Sustainable, Well-communicated process*





Benefits of the CTO Cycle

■ **Early Visibility of IPL**

- Plan & posture resources based on know requirements & targeted award dates
- Time for base and private sector to plan and execute successful acquisition process

■ **Reduced Risk**

- All CTO projects awarded...reduce wasted resources in proposal prep, site visits, etc
- Spread awards and construction throughout the year, limit huge end-of-FY programs and construction starts in late fall and winter
- Well-defined requirements--reduce reliance on design-build...emphasize design-bid-build

■ **Communication and Collaboration**

- Early communication and collaboration between Air Force and industry partners
- Consistent and repeatable process to manage portfolio across fiscal years



CTO Current Status

- **FY15 Construction Task Order (CTO) approved...2 months before FY**
 - **Bases have authority to advertise for over 230 projects...\$660 million program**

- **Predictability & transparency... public version of CTO on web**
 - **Provides base, project title, scope range, and target time for award**
 - **<http://www.afcec.af.mil/shared/media/document/AFD-140805-023.pdf>**

- **Working FY16 CTO; goal = publish Apr 2015...6 months before FY**



FY15 CTO

| Major Command | Installation | Project Number | Project Title | Cost Estimate Range | Contracting Agent | Estimated Award |
|---------------|-------------------------------|----------------|--|--------------------------------------|-------------------|-----------------|
| ACC | AVON PARK AIR FORCE RANGE | ASPR090017 | Design - REPAIR JENNINGS and UTES ROAD | Less than \$25,000 | Base | 1-Oct-14 |
| ACC | LANGLEY AIR FORCE BASE | MUHJ124033 | Design - Repair Backflow Prevention Devices, Pri 3 | Between \$25,000 and \$100,000 | Base | 15-Sep-14 |
| ACC | LANGLEY AIR FORCE BASE | MUHJ124034 | Design - Repair Backflow Prevent Devices, Priority 4 | Between \$25,000 and \$100,000 | Base | 15-Sep-14 |
| ACC | LANGLEY AIR FORCE BASE | MUHJ124035 | Design - REPR: Repair by replacment 20" water line | Between \$100,000 and \$250,000 | Base | 15-Sep-14 |
| AFSPC | CHEYENNE MOUNTAIN AIR STATION | SAXC141006 | Design - Repair Fire Alarms CMAFS, Mass Notification | Between \$100,000 and \$250,000 | Base | 1-Sep-14 |
| AETC | LUKE AIR FORCE BASE | NUEX091506 | Design - REPAIR WATER DIST. SYS (900/1000 AREAS) | Between \$250,000 and \$500,000 | Base | 15-Aug-14 |
| AETC | LUKE AIR FORCE BASE | NUEX091502 | Design - REPLACE WATER DIST SYSTEM -100/500/600 AREAS | Between \$250,000 and \$500,000 | Base | 15-Aug-14 |
| AFSPC | CAPE CANAVERAL AIR STATION | DBEH111633 | Design - Construct Vehicle Barriers, CCAFS | Between \$25,000 and \$100,000 | USACE | 1-Sep-14 |
| AFMC | TINKER AIR FORCE BASE | WWYK120032 | Design - CONSTRUCT NATURAL GAS DISTRIBUTION SYSTEM LOOP LEGS | Less than \$25,000 | Base | 31-Dec-14 |
| ACC | DYESS AIR FORCE BASE | FNWZ100105 | Design - REPAIR/ADD VISITOR CONTROL CENTER 9265 | Between \$25,000 and \$100,000 | Base | 29-Aug-14 |
| USAFE | RAF CROUGHTON | EXSW131016 | Design - REPLACE AT/FP BARRIER MAIN ECP | Less than \$25,000 | HN | 31-Dec-14 |
| AETC | KELLY FIELD ANNEX | KELL100168 | Rpr/Renovate Control Tower, B1160 | Between \$1,000,000 and \$5,000,000 | USACE | 15-Feb-15 |
| AFMC | KIRTLAND AIR FORCE BASE | MHMOV120211A | Repair Military Working Dog Kennel Fac, B30126-377SFG | Between \$1,000,000 and \$5,000,000 | AFCEC | 15-Feb-15 |
| AFMC | KIRTLAND AIR FORCE BASE | MHMOV090058B | Repair Critical COMM Facs: B412,B498,B20604, B20449 | Between \$5,000,000 and \$10,000,000 | AFCEC | 15-May-15 |
| AETC | RANDOLPH AIR FORCE BASE | TYMX101004 | Renovate OSI Bldg 200 | Between \$5,000,000 and \$10,000,000 | AFCEC | 15-May-15 |
| USAFA | USAF ACADEMY | XQPZ100105G | Rpr Cadet Gym Ph 7/7 | More than \$10,000,000 | Base | 15-Apr-15 |
| USAFE | RAMSTEIN AIR BASE | TYFR131191 | APF SUPPORT FOR NAF MILCON; TYFR 13-5096; 70 UNITS | Between \$250,000 and \$500,000 | Base | 15-Nov-14 |
| ACC | NELLIS AIR FORCE BASE | RKMF140194 | CNST/RPR ELECTRICAL & COMM INFRASTRUCTURE EASTSIDE | Between \$500,000 and \$1,000,000 | Base | 22-Aug-14 |
| USAFE | RAMSTEIN AIR BASE | TYFR101031U | BUILD CONNECTING ROAD AND EXTEND FENCELINE | Between \$25,000 and \$100,000 | Base | 15-Nov-14 |



Planning

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Comprehensive Planning Division (CPP)

- **Enterprise Planning & Encroachment Management**
 - Centralized Air Force Comprehensive Planning Requirements
 - Installation Development Plans (IDP)
 - Planning for the Installation Complex and Encroachment Mgmt
 - Data Integration and Geospatial Information Office
- **IDPs (30-40 required over next 5 years):**
 - Focus on installation and strategic
 - Guides installation development & investment
 - Emphasis on sustainability, capacity, and strategic alignment
- **ICEMAPs (approx. 40 to complete over next 5 years):**
 - Installation complex plan which addresses current/future encroachment and sustainment challenges
 - Assists with preventing and reducing challenges including training and engaging personnel and stakeholders
- **Enterprise Planning Process (defining requirement):**
 - Looking to develop a “highest and best use” decision matrix (i.e. EUL, PPA, P4, etc..) for opportunities identified during IDP development.



Enterprise Procurement

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Enterprise Procurement Division (CPE)

- **Establish, sustain, research and recommend strategic acquisition, partnering and sourcing efforts by:**
 - Supporting execution of all AF FY15/16 requirements
 - Establishing strategic partnerships through a variety of execution agents & contract vehicles
 - Engaging with CE Subject Matter Experts to identify strategic sourcing opportunities

- **Provide additional information regarding:**
 - AFCEC contract toolbox
 - Acquisitions in progress

*Ensure the Right Contract Tool at the Right **Time** for Mission Success*

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Contacts

- **Planning & Integration Directorate:**
 - **Activity Integration Division:** Col Scott Matthews
 - **Comprehensive Planning Division:** Col Greg Ottoman
 - **Enterprise Procurement Division:** Mr Robert Rushing
 - **Enterprise Procurement Division:** Mr Dennis Guadarrama

***Contact AFCEC Enterprise Procurement Division at
UDG_AFCEC_CPE@us.af.mil***

Air Force Civil Engineer Center

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FY 15-16 Facility Engineering Directorate Program

**Col Mark Sloan
14 Aug 2014**

SAME Small Business Market Research Fair



FACILITY ENGINEERING DIRECTORATE OVERVIEW

- **Facility Engineering Directorate Vision and Mission**
- **Partnering with Industry**
- **Design and Construction Initiatives**
- **Facility Engineering Directorate as Owner's Rep**
- **Facility Engineering Directorate as Execution Agent**
- **FY14/FY15 Programs**
- **Key Contacts**
- **Discussion**



Facility Engineering Directorate Vision and Mission

Vision

***Lead the way in high quality design and construction that meets
Air Force and DoD mission needs...on-time, within budget***

Mission

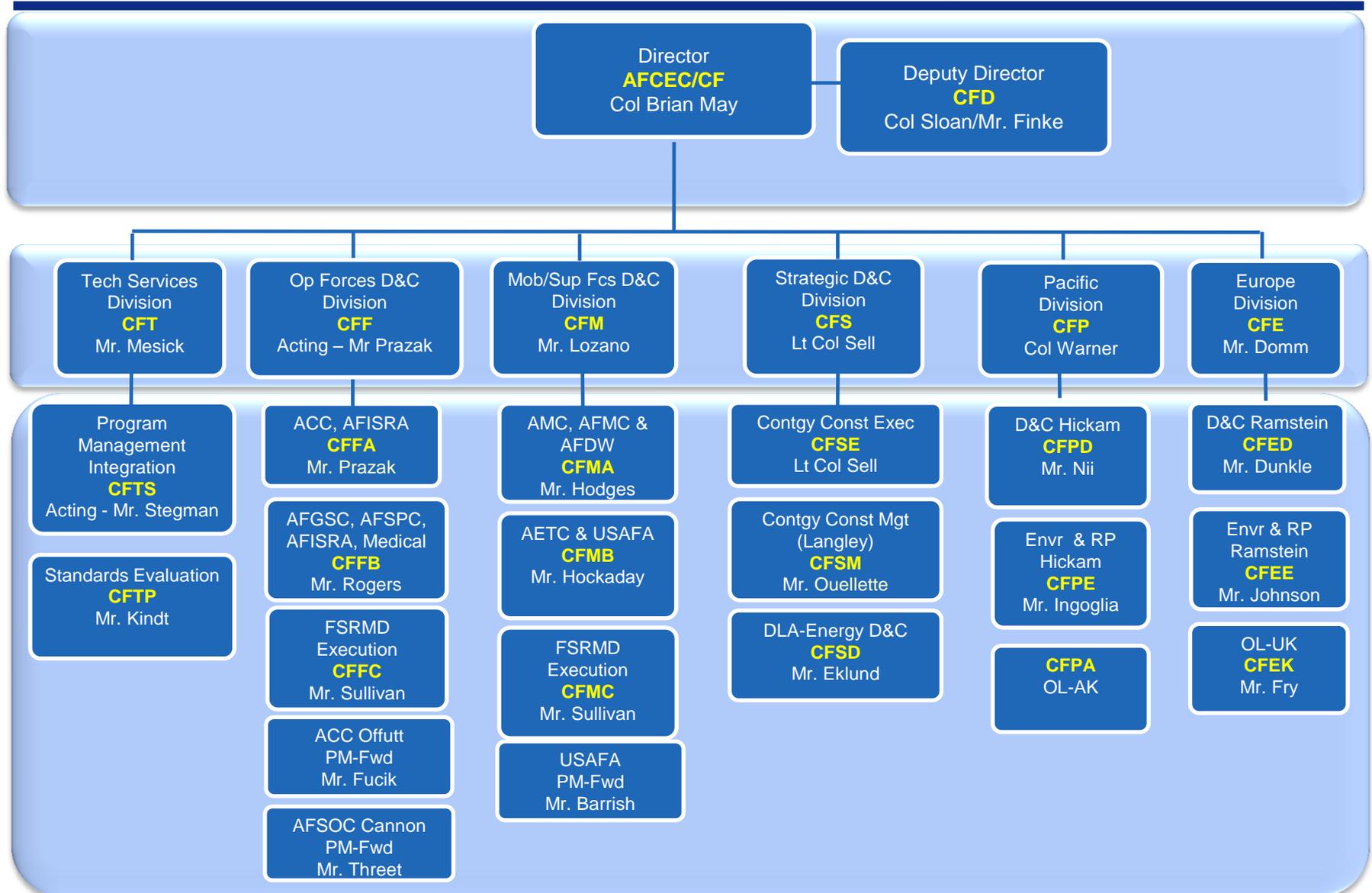
***Provide design and construction leadership to Air Force and DoD
installations that enable the warfighter***

Battle Ready ... Built Right!

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Facility Engineering Directorate (AFCEC/CF)





Design and Construction Partnering with Industry

- **Need to partner to achieve the right quality, at the right time, and at the right cost... to support the mission!**



Hangar/Sq Ops/AMU at Andersen AFB in Guam

- **Finite budgets; trend is going down**
- **We need your support**
 - **Timely and realistic construction schedules**
 - **Timely and complete submittals**
 - **Qualified subcontractors**
 - **Specification compliance**
 - **Expert knowledge of DoD Design and Construction Criteria**
- **Attention to detail is critical**
- **We need your good ideas!**
- **Feedback is appreciated**



Design and Construction Initiatives

- Standardize Design & Construction processes
 - Develop/maintain AF corporate facility standards
 - Develop standard designs & RFPs (by facility type)
- Develop improved “leading indicator” project performance metrics
- Centralize MILCON requirements definition & DD1391 Certification
- Optimize project delivery methods (DB, DBB, ECI)



Minot Air Force Base Air Traffic Control Tower



Facility Engineering Directorate as Owner's Representative

Program Manager and Owner's Representative for design and construction programs worldwide for MILCON and SRM >\$5M

- Design and Construction Acquisition Strategies
- Direct Design and Construction Agents
- Authorize advertisement/awards
- Process reprogramming requests
- Approve construction contract changes
- Request and justify additional funds
- Monitor financial completion
- Coordinate inspections



CONSOLIDATED COMMUNITY CENTER, INCIRLIK AB



Facility Engineering Directorate as Execution Agent

Strategic capability to deliver SRM and MILCON design and construction worldwide



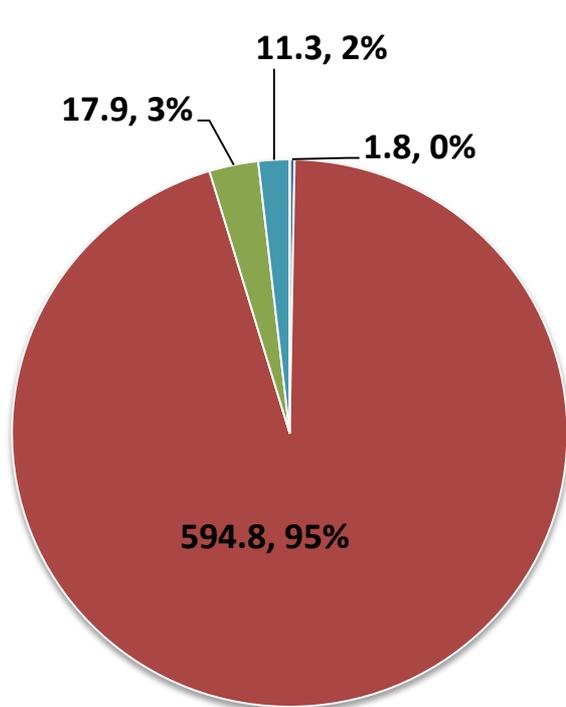
- **Design and Construction Services**
 - **Architectural/Engineering**
 - **Construction**
- **Full Service Delivery**
 - **Dedicated project manager**
 - **Contract acquisition and admin expertise**
 - **Technical reach-back**
 - **On-site construction oversight**
 - **Financial tracking**
 - **Legal Support**

Lackland Recruit/Family In-processing
& Information Center





MILCON Program FY15 Draft Strategic Acquisition Plan Overview (SAPO)



Centralized Air Force MILCON Program - \$M

- AFCEC/772
- USACE
- NAVFAC
- Base CONS

| Agent | % | \$M | # Req* |
|--------------|-------------|--------------|-----------|
| AFCEC/772 | 0% | 1.8 | 1 |
| USACE | 95% | 594.8 | 33 |
| NAVFAC | 3% | 17.9 | 5 |
| Base CONS | 2% | 11.3 | 5 |
| TOTAL | 100% | 625.8 | 44 |

All projected FY15 procurements are based on the best information available. Information presented herein is subject to modification and is in no way binding on the government. More specific information relating to any individual item or class of items will not be furnished until the proposed acquisition is synopsisized through the Government Wide Point of Entry (GPE). Small business set-asides may be involved, but that determination will be made only when acquisition action is initiated. Consult the Procuring Contracting Officer (when identified) for further information.



FY14 MILCON Projects in Acquisition

■ ACC

| BASE | TITLE | Agent | PA |
|---------------|--|-------------------|----------|
| FORT CAMPBELL | 19th AIR SUPPORT OPERATIONS SQUADRON EXPANSION | USACE Louisville | \$6-8M |
| LANGLEY | 4-Bay CONVENTIONAL MUNITIONS INSPECT FAC | USACE Norfolk | \$3-5M |
| NELLIS | F-35 ALT MISSION EQUIP (AME) STORAGE | USACE Los Angeles | \$3-5M |
| NELLIS | DORMITORY (240 RM) | USACE Los Angeles | \$33-35M |
| TYNDALL | F-22 MUNITIONS STORAGE COMPLEX | USACE Mobile | \$7-9M |

■ AFGSC

| BASE | TITLE | Agent | PA |
|-------|---|-------------|------------|
| MINOT | B-52 ADAL AIRCRAFT MAINTENANCE UNIT (AMU) | USACE Omaha | \$13-15.5M |

■ AETC

| BASE | TITLE | Agent | PA |
|----------|---|-------------------|----------|
| ALTUS | KC-46A FTU ADAL FUEL SYSTEM MAINTENANCE DOCK FOR HANGAR | USACE Tulsa | \$2-3.5M |
| HOLLOMAN | F-16 AIRCRAFT COVERED WASHRACK AND PAD | USACE Albuquerque | \$1-2.5M |



FY14 MILCON Projects in Acquisition

■ AFDW

| BASE | TITLE | Agent | PA |
|---------|--------------------------------|-------------------|----------|
| ANDREWS | HELICOPTER OPERATIONS FACILITY | NAVFAC Washington | \$28-30M |

■ AFISRA

| BASE | TITLE | Agent | PA |
|------------------|--|------------------|------------|
| BEALE | DISTRIBUTED COMMON GROUND STATION (DCGS) OPERATIONS FACILITY | USACE Sacramento | \$58-62M |
| WRIGHT PATTERSON | ADD/ALTER FOREIGN MATERIEL EXPLOITATION LABORATORY | USACE Louisville | \$26-29.5M |

■ AFMC

| BASE | TITLE | Agent | PA |
|----------|---|-------------------|------------|
| HILL | FIRE CRASH RESCUE STATION | USACE Sacramento | \$16-18.5M |
| KIRTLAND | NUCLEAR SYSTEMS WING & SUSTAINMENT CENTER PHASE 2 | USACE Albuquerque | \$27-30.5M |



FY14 MILCON

Projects in Acquisition

■ AFSOC

| BASE | TITLE | Agent | PA |
|----------------|--------------------------------------|-------------------|----------|
| CANNON | AIRMAN AND FAMILY READINESS CENTER | USACE Albuquerque | \$4-5.5M |
| CANNON | SATELLITE DINING FACILITY | USACE Albuquerque | \$5-6.6M |
| HURLBURT FIELD | SOF ADD/ALTER OPERATIONS FACILITY | USACE Mobile | \$6-8M |
| RAF MILDENHALL | SOF SQUADRON OPERATIONS FACILITY | AFCEC UK (DIO) | \$10-12M |
| RAF MILDENHALL | SOF MRSP AND PARTS STORAGE | AFCEC UK (DIO) | \$5-7M |
| RAF MILDENHALL | SOF AIRFIELD PAVEMENTS | AFCEC UK (DIO) | \$21-24M |
| RAF MILDENHALL | SOF HANGAR/AIRCRAFT MAINTENANCE UNIT | AFCEC UK (DIO) | \$22-25M |

■ AFSPC

| BASE | TITLE | Agent | PA |
|-------|-----------------------------|----------------|----------|
| THULE | THULE CONSOLIDATION PHASE 2 | USACE New York | \$40-44M |

■ AMC

| BASE | TITLE | Agent | PA |
|-----------|--|-------------------|----------|
| MCCONNELL | KC-46A ADAL FLIGHT SIMULATOR BUILDINGS | USACE Kansas City | \$1-2.2M |
| MCCONNELL | KC-46A PIPELINE STUDENT DORMITORY (48PN) | USACE Kansas City | \$5-7M |



FY14 MILCON Projects in Acquisition

■ PACAF

| BASE | TITLE | Agent | PA |
|-------------------------|--|-----------------|------------|
| ANDERSEN | PAR - TANKER GP MAINT HANGAR/AMU/SQD OPS | NAVFAC Marianas | \$125-133M |
| ANDERSEN | PAR – TACTICAL MISSILE MX FACILITY | NAVFAC Marianas | \$8-10.5M |
| ANDERSEN | PAR – FUEL SYSTEMS HARDENED BUILDINGS | NAVFAC Marianas | \$18-20M |
| NORTHWEST GUAM | PACIFIC AIR FORCES REGIONAL TRAINING CENTER SILVER FLAG FIRE RESCUE & EMERGENCY MANAGEMENT | NAVFAC Marianas | \$3-4.5M |
| NORTHWEST GUAM | PACIFIC AIR FORCES REGIONAL TRAINING CENTER - RED HORSE AIRFIELD OPERATIONS FACILITY | NAVFAC Marianas | \$6-8.5M |
| UNSPECIFIED LOCATION | PAR - HAZARDOUS CARGO PAD | NAVFAC | \$6-8M |
| UNSPECIFIED LOCATION | PAR - MAINTENANCE FACILITY | NAVFAC | \$2-3M |
| UNSPECIFIED LOCATION | PAR – AIRPORT POL, BULK STORAGE AST | NAVFAC | \$16-18.5M |

■ USAFE

| BASE | TITLE | Agent | PA |
|-------------------|------------------------------------|----------------|----------|
| RAF LAKENHEATH | GUARDIAN ANGEL OPERATIONS FACILITY | AFCEC UK (DIO) | \$20-22M |



FY14 Energy Conservation Investment Program (ECIP)

| BASE | TITLE | Agent | PA |
|-----------------|---|--------------|-----------|
| SEYMOUR JOHNSON | Repair Are Lighting With LED, Basewide | USACE | \$1-3M |
| MOUNTAIN HOME | ECIP- Basewide Water Conservation & Xeriscaping | Base | \$1-3M |
| SHAW | Repair Oil Fired Boilers to Natural Gas (NRG) | Base | \$1-3M |
| RANDOLPH | B498 Chiller Plant Thermal Energy Storage | USACE | \$1-3M |
| SHEPPARD | LED Lighting Retrofit Parking Lot and Street Lighting | USACE | \$1-5M |
| LAUGHLIN | ECIP – Install Basewide XERISCAPE, PHASE 2 | USACE | \$1-5M |
| ARNOLD | Steam Trap Survey, Repair, and Monitoring | USACE | \$.5-1M |
| THULE | Repair M-Plant Cooling Water System | USACE | \$2-6M |
| YOKOTA | ECIP – Decent Steam Sys / Install Natural Gas | USACE | \$2-6M |
| RAMSTEIN | ECIP: EMCS Building Controls | USACE | \$1-3M |



FY15 MILCON

Projects Under Design

■ ACC

| BASE | TITLE | Agent | PA |
|--------|-------------------------------------|-------------------|----------|
| NELLIS | F-35 AIRCRAFT MX UNIT, 4-BAY HANGAR | USACE Los Angeles | \$30-32M |
| NELLIS | F-22 FLIGHT SIMULATOR FACILITY | USACE Los Angeles | \$13-15M |
| NELLIS | F-35 WEAPONS SCHOOL FACILITY | USACE Los Angeles | \$8-10M |

■ AETC

| BASE | TITLE | Agent | PA |
|---------------------|---|-------------------|----------|
| FORT SAM HOUSTON | FIRE STATION | USACE Ft Worth | \$4-6M |
| LUKE | F-35 AIRCRAFT MAINTENANCE HANGAR (SQ 2) | USACE Los Angeles | \$10-12M |
| LUKE | F-35 FLIGHTLINE FILLSTANDS | USACE Los Angeles | \$14-16M |

■ AFMC

| BASE | TITLE | Agent | PA |
|---------|--|-------------------|----------|
| HANSCOM | DORMITORY (72 PN) | USACE New England | \$13-15M |
| TINKER | KC-46A DEPOT MAINT COMPLEX SUPPORT INFRA | USACE Tulsa | \$45-49M |
| TINKER | KC-46A TWO-BAY DEPOT MAINTENANCE HANGAR | USACE Tulsa | \$60-64M |

* FY15 MILCON Program is pending final FY15 Authorization & Appropriation



FY15 MILCON

Projects Under Design

■ AFSPC

| BASE | TITLE | Agent | PA |
|-------|------------------------------------|--------------|----------|
| CLEAR | EMERGENCY POWER PLANT FUEL STORAGE | USACE Alaska | \$11-13M |

■ PACAF

| BASE | TITLE | Agent | PA |
|---------|--|-----------------|--------|
| NW GUAM | PACIFIC AIR FORCES REGIONAL TRAINING CENTER – SATELLITE FIRE STATION | NAVFAC Marianas | \$6-8M |
| NW GUAM | PACIFIC AIR FORCES REGIONAL TRAINING CENTER – RED HORSE LOGISTICS FACILITY | NAVFAC Marianas | \$2-4M |
| NW GUAM | PACIFIC AIR FORCES REGIONAL TRAINING CENTER – COMBAT COMM INFRASTRUCTURE FAC | NAVFAC Marianas | \$3-5M |

■ AMC

| BASE | TITLE | Agent | PA |
|-----------|---|-------------------|----------|
| FORT DIX | FIRE STATION | USACE Albuquerque | \$15-17M |
| MCCONNELL | KC-46A ADAL REGIONAL MX TRAINING FACILITY | USACE Kansas City | \$15-17M |
| MCCONNELL | KC-46A ALTER COMPOSITE MX SHOP | USACE Kansas City | \$3-5M |
| MCCONNELL | KC-46A ADAL MOBILITY BAG STORAGE EXPANSN | USACE Kansas City | \$1-3M |
| MCCONNELL | KC-46A FUSELAGE TRAINER | USACE Kansas City | \$5-7M |
| MCCONNELL | KC-46A ALTER TAXIWAY FOXTROT | USACE Kansas City | \$4-6M |

* FY15 MILCON Program is pending final FY15 Authorization & Appropriation



FY15 MILCON Projects Under Design

■ AFSOC

| BASE | TITLE | Agent | PA |
|--------|--|-------------------|----------|
| CANNON | SPECIAL FORCES SPECIAL TACTICS SQUADRON (STS) OPERATIONS | USACE Albuquerque | \$92-94M |

■ USAFE

| BASE | TITLE | Agent | PA |
|---------------|---|----------------|----------|
| RAF CROUGHTON | JOINT INTELLIGENCE & ANALYSIS COMPLEX (JIAC) CONSOLIDATION, PHASE 1 | AFCEC UK (DIO) | \$92-94M |

* FY15 MILCON Program is pending final FY15 Authorization & Appropriation

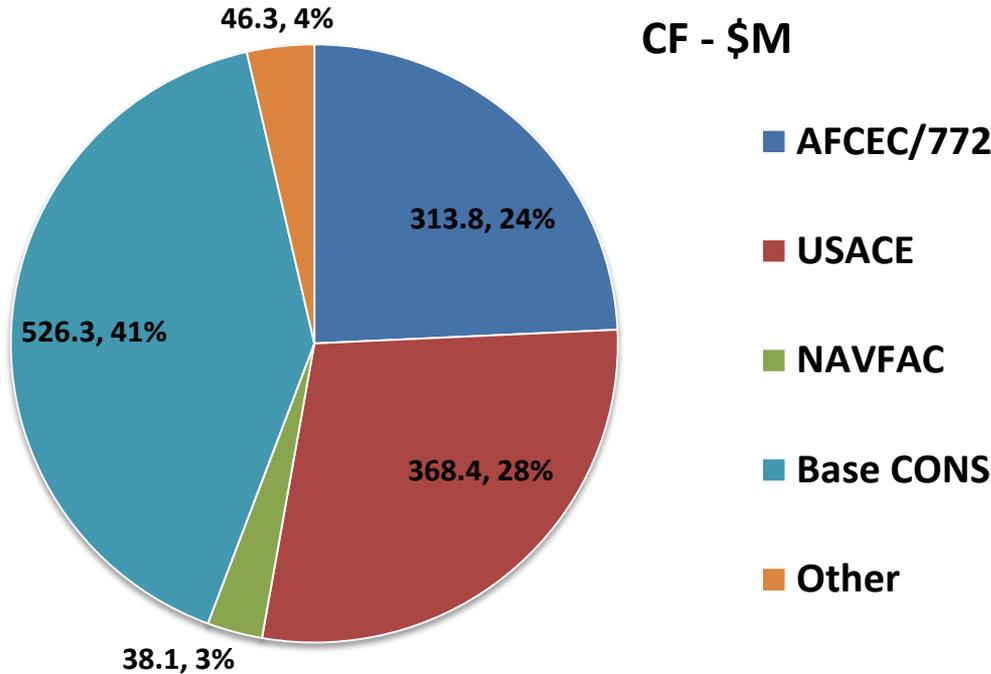


FY15 Energy Conservation Investment Program (ECIP)

| BASE | TITLE | Agent | PA |
|-----------------------|---|--------------|-----------|
| Spangdahlem | Install EMCS 53 Buildings | AFCEC/Base | \$1-5M |
| Atlantic City Airport | Boiler Decentralization & Multiple ECMs | AFCEC/Base | \$1-5M |
| Little Rock | Energy Upgrades | AFCEC/Base | \$1-5M |
| Tinker | Install Paint Hangar Heat Recovery & Controls | AFCEC/Base | \$1-5M |
| Mountain Home | Replace Street Lights w/ LED | AFCEC/Base | \$1-5M |
| Joint Base Andrews | Upgrade Exterior Lights to LED | AFCEC/Base | \$1-5M |
| Edwards | Retrofit Lights Multi Building Ph. 1 | AFCEC/Base | \$1-5M |
| Vandenberg | Upgrade Lighting 80 Buildings | AFCEC/Base | \$1-5M |
| Offutt | Geothermal B-160, 499, 565, 803,809 | AFCEC/Base | \$1-5M |
| AFSPC Wide | Command Wide Turf & Irrigation Reduction | AFCEC/Base | \$5-10M |
| Los Angeles | Replace Irrigation & Controls | AFCEC/Base | \$0.5-1M |
| Tinker | Replace Control Valves 5 Tanks | AFCEC/Base | \$1-5M |
| Eglin | Replace HVAC & Lights at Building 8640 | AFCEC/Base | \$1-5M |
| Moody | Replace Exterior Lighting Basewide | AFCEC/Base | \$1-5M |



Facilities FY15 Draft Strategic Acquisition Plan Overview (SAPO)



| Agent | % | \$M | # Req |
|--------------|-------------|----------------|------------|
| AFCEC/772 | 24% | 313.8 | 151 |
| USACE | 28% | 368.4 | 128 |
| NAVFAC | 3% | 38.1 | 6 |
| Base CONS | 41% | 526.3 | 302 |
| Other | 4% | 46.3 | 43 |
| TOTAL | 100% | 1,292.9 | 630 |

■ **Includes Centralized FSRM, Non-Centralized FSRM, Non-AF Customer Funds**

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FY15 DLA FSRM Summary

| MAJCOM/BASE | TITLE | Agent | PA |
|------------------------|----------------------------------|------------|--------|
| Alpena ANG, MI | Fuel System Repair & Maintenance | AFCEC/CFSD | \$1-5M |
| Altus AFB, OK | Fuel System Repair & Maintenance | AFCEC/CFSD | \$1-5M |
| Atlantic City, IAP, NJ | Fuel System Repair & Maintenance | AFCEC/CFSD | \$1-5M |
| Battle Creek ANG, MI | Fuel System Repair & Maintenance | AFCEC/CFSD | \$1-5M |
| Birmingham Apt, AL | Fuel System Repair & Maintenance | AFCEC/CFSD | \$1-5M |
| Dannelly Field, AL | Fuel System Repair & Maintenance | AFCEC/CFSD | \$1-5M |
| Edwards AFB, CA | Fuel System Repair & Maintenance | AFCEC/CFSD | \$1-5M |
| Eglin AFB, FL | Fuel System Repair & Maintenance | AFCEC/CFSD | \$1-5M |
| Gila Bend, AZ | Fuel System Repair & Maintenance | AFCEC/CFSD | \$1-5M |
| Glynco ANG, GA | Fuel System Repair & Maintenance | AFCEC/CFSD | \$1-5M |
| Gowen Field, ID | Fuel System Repair & Maintenance | AFCEC/CFSD | \$1-5M |
| Greater Peoria ANG, IL | Fuel System Repair & Maintenance | AFCEC/CFSD | \$1-5M |
| Hill AFB, UT | Fuel System Repair & Maintenance | AFCEC/CFSD | \$1-5M |
| Holloman AFB, NM | Fuel System Repair & Maintenance | AFCEC/CFSD | \$1-5M |
| Hulman ANG, IN | Fuel System Repair & Maintenance | AFCEC/CFSD | \$1-5M |
| Hurlbert Field, FL | Fuel System Repair & Maintenance | AFCEC/CFSD | \$1-5M |
| Iowa ANG, IA | Fuel System Repair & Maintenance | AFCEC/CFSD | \$1-5M |
| Joe Foss Field, SD | Fuel System Repair & Maintenance | AFCEC/CFSD | \$1-5M |
| Keesler AFB, MS | Fuel System Repair & Maintenance | AFCEC/CFSD | \$1-5M |
| Laughlin AFB, TX | Fuel System Repair & Maintenance | AFCEC/CFSD | \$1-5M |



FY15 DLA FSRM Summary

| MAJCOM/BASE | TITLE | Agent | PA |
|--|----------------------------------|------------|--------|
| Luke AFB, AZ | Fuel System Repair & Maintenance | AFCEC/CFSD | \$1-5M |
| MacDill AFB, FL | Fuel System Repair & Maintenance | AFCEC/CFSD | \$1-5M |
| Mansfield Lahm Apt, OH | Fuel System Repair & Maintenance | AFCEC/CFSD | \$1-5M |
| Martin St. Apt, MD | Fuel System Repair & Maintenance | AFCEC/CFSD | \$1-5M |
| Martinsburg, WV | Fuel System Repair & Maintenance | AFCEC/CFSD | \$1-5M |
| McGuire AFB, NJ | Fuel System Repair & Maintenance | AFCEC/CFSD | \$1-5M |
| Minneapolis, MN | Fuel System Repair & Maintenance | AFCEC/CFSD | \$1-5M |
| Nebraska ANG, NE | Fuel System Repair & Maintenance | AFCEC/CFSD | \$1-5M |
| Savannah ANG, GA | Fuel System Repair & Maintenance | AFCEC/CFSD | \$1-5M |
| Schriever AFB, CO | Fuel System Repair & Maintenance | AFCEC/CFSD | \$1-5M |
| Scotia ANG, NY | Fuel System Repair & Maintenance | AFCEC/CFSD | \$1-5M |
| Tinker AFB, OK | Fuel System Repair & Maintenance | AFCEC/CFSD | \$1-5M |
| Vance AFB, OK | Fuel System Repair & Maintenance | AFCEC/CFSD | \$1-5M |
| Wright Patterson AFB, OH | Fuel System Repair & Maintenance | AFCEC/CFSD | \$1-5M |
| Yeager APT, WV | Fuel System Repair & Maintenance | AFCEC/CFSD | \$1-5M |
| USAFE | Fuel System Repair & Maintenance | AFCEC/CFSD | \$1-5M |
| AFGSC, ANG - Barksdale AFB; Birmingham ANG; Bradley Field ANG; Kingsley Field ANG; Minneapolis-St. Paul ANG; Niagara Falls IAP | CMP Replace STI Tanks | AFCEC/CFSD | \$1-5M |



FY15 DLA CMP Summary

| MAJCOM/BASE | TITLE | Agent | PA |
|---|----------------------|------------|--------|
| DFSP Charleston | CMP Tank Repair | AFCEC/CFSD | \$1-5M |
| AFMC - Tinker AFB | CMP Inspect & Repair | AFCEC/CFSD | \$1-5M |
| Little Rock AFB, AR | CMP Inspect & Repair | AFCEC/CFSD | \$1-5M |
| ACC - Nellis AFB, NV; Offutt AFB, NE; Seymour Johnson AFB, NC | CMP Inspect & Repair | AFCEC/CFSD | \$1-5M |
| ANG - West Region II - Salt Lake City IAP, UT; Boise Air Terminal, ID; Cheyenne ANG, WY | CMP Inspect & Repair | AFCEC/CFSD | \$1-5M |
| ANG - West Region III - Channel Islands ANG; Tucson ANG | CMP Inspect & Repair | AFCEC/CFSD | \$1-5M |
| AFGSC, AMC - Malmstrom AFB; McConnell AFB; Minot AFB | CMP Inspect & Repair | AFCEC/CFSD | \$1-5M |
| AFGSC - Whiteman AFB | CMP Inspect & Repair | AFCEC/CFSD | \$1-5M |
| AMC - McChord AFB | CMP Inspect & Repair | AFCEC/CFSD | \$1-5M |
| Luis Munoz, PR | CMP Tank Repair | AFCEC/CFSD | \$1-5M |
| ANG - West Region I - Klamath Falls MAP; Portland IAP; Reno IAP | CMP Inspect & Repair | AFCEC/CFSD | \$1-5M |
| ANG - Mid Region - Scott ANG; Greater Peoria ANG; Truax Field; Volk Field CRTC | CMP Inspect & Repair | AFCEC/CFSD | \$1-5M |
| AETC, ACC, AFMC, AFSPC. AFRC - Luke AFB; Mountain Home AFB; Tinker AFB; Vandenburg AFB; Homestead ARB | CMP Inspect & Repair | AFCEC/CFSD | <\$1M |
| PACAF | CMP Inspect & Repair | AFCEC/CFSD | >\$5M |
| USAFE | CMP Inspect & Repair | AFCEC/CFSD | >\$5M |

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Key Contacts

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Hawaii ANG, Hickam Air Force Base;
TFI - F-22 Hangar, Squadron Operations and AMU

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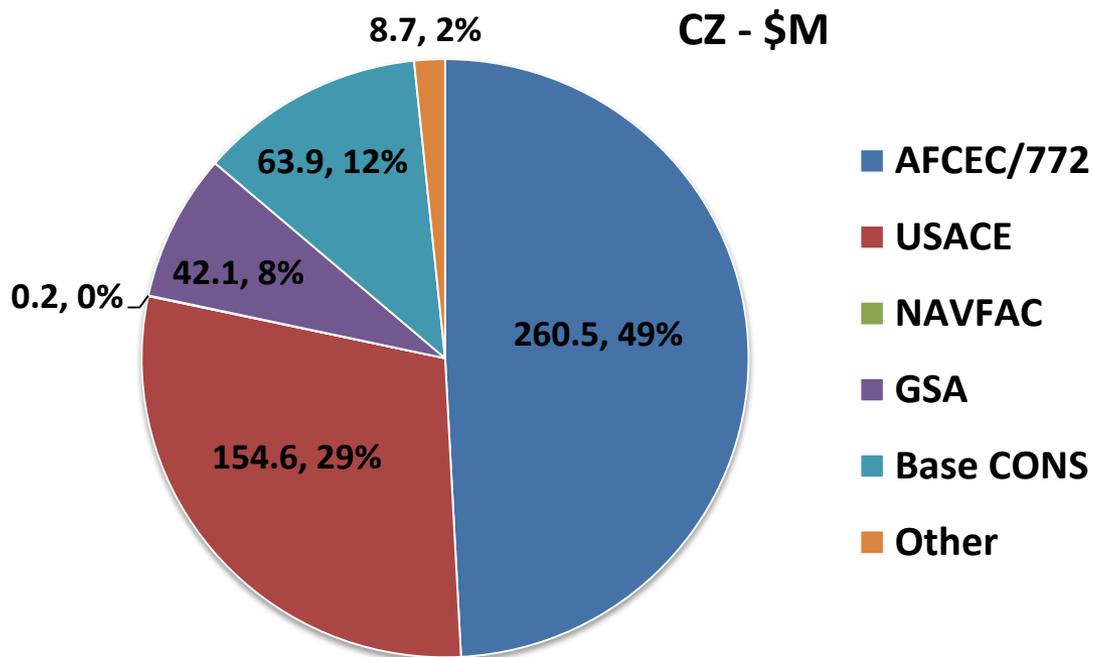
FY 15-16 Environmental Directorate Program

14 Aug 2014

SAME Small Business Market Research Fair



Environmental FY15 Draft Strategic Acquisition Plan Overview (SAPO)



| Agent | % | \$M | # Req |
|--------------|-------------|--------------|--------------|
| AFCEC/772 | 49% | 260.5 | 607 |
| USACE | 29% | 154.6 | 582 |
| NAVAFAC | 0% | 0.2 | 3 |
| GSA | 8% | 42.1 | 201 |
| Base CONS | 12% | 63.9 | 2,214 |
| Other | 2% | 8.7 | 137 |
| TOTAL | 100% | 530.0 | 3,744 |

- **Includes Environmental Quality and Environmental Restoration O&M Funds, Fish & Wildlife Funds collected, and USDA Forest Service Pest Suppression Grants**

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Environmental Quality



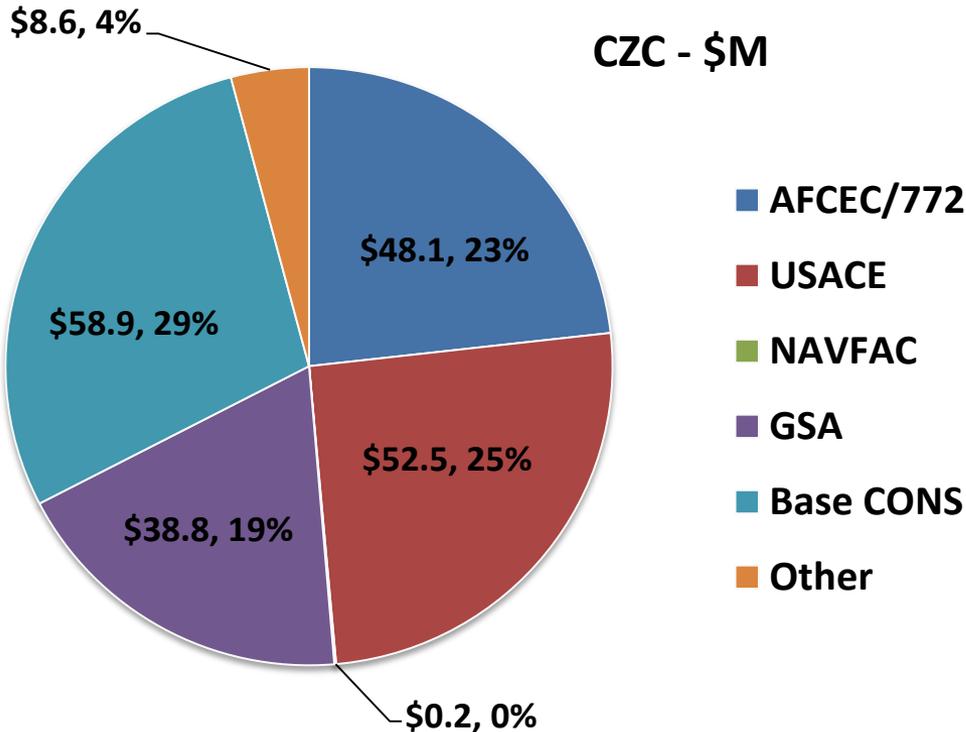
Environmental Quality (EQ) Program

- **Deliver a centralized, standardized, prioritized, and accountable EQ program that:**
 - **Meets regulatory compliance requirements**
 - **Minimizes risks to human health**
 - **Prevents impacts to the AF mission and to the environment**
- **Program Elements:**
 - **Compliance**
 - **Conservation (Natural and Cultural Resources)**
 - **Pollution Prevention**

Enabling the Air Force mission through environmental planning and compliance with federal law



Environmental FY15 Draft Strategic Acquisition Plan Overview (SAPO)



Total Program Breakout \$207.1M

| Program Element Code (PEC) | \$M |
|----------------------------|---------|
| Compliance | \$150.9 |
| Conservation | \$35.2 |
| Pollution Prevention | \$21.0 |

| Agent | % | \$M | # Req |
|--------------|-------------|--------------|-------------|
| AFCEC/772 | 23% | 48.1 | 277 |
| USACE | 25% | 52.5 | 507 |
| NAVFAC | 0% | 0.2 | 2 |
| GSA | 19% | 38.8 | 199 |
| Base CONS | 28% | 58.9 | 2153 |
| Other | 4% | 8.6 | 122 |
| TOTAL | 100% | 207.1 | 3260 |

■ **Includes Environmental Quality O&M Funds**

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Background Acquisition Strategy

- **Phased approach to cover all bases in 5 years starting in FY14**
 - **Pushes to Cyclical Activity vs Steady State**
 - **When practical, grouped by IST**
 - **Ensure program is big enough to get interest and competitive environment**
 - **Installations are close enough to gain efficiencies**
 - **Long term acquisitions provide standardization and continuity**
- **BIEST**
 - **Depots will be stand alone F2F to ensure proper mgt of funds**
- **Media Centric BPAs**
 - **Will continue to be used as a tool for installations**
 - **Support non-annually recurring requirements**
- **Work Conducted by others**
 - **A76, BOS, other contracts and in-house**
 - ***Business case analysis to determine viability to move to F2F***



Env Services F2F Acquisition Standard Levels of Service & Execution

- **Standard package of environmental services**
 - Coordinated/developed with RSTs, ISTs, SMEs, Program Managers, and Contracting Service Agents
- **Standard requirements included in acquisition strategy:**
 - HazWaste – Waste Characterization Sampling, Recycling, Supplies, and Contract support
 - HazMat - IHMP Support and supplies
 - Water – NPDES/wastewater sampling, storm water sampling, and supplies
 - Air – Air Emissions Inventory, sampling/monitoring, reporting and supplies
 - Outreach (regulatory driven requirements only)
 - Installation specific projects
- **Execution Agents:**
 - AFICA (772nd), CoE, GSA, DLA, Base Contracting
- **Execution Vehicles**
 - Fence-to-Fence BPAs
 - BIEST
 - Other environmental services contract
 - Other 'Store Front' Specific Options based on Host Country similarities
 - Media Centric BPAs



Env Services F2F Acquisition FY14 Success

- **FY14 Env Services F2F Summary**
 - **Awarded 25 F2F contracts/TOs encompassing 36 Bases**
 - **COE –**
 - 17 contracts/TOs,
 - 21 Bases, including 2 BIEST contracts;
 - Various COE district vehicles
 - **GSA –**
 - 6 contracts/TOs,
 - 11 Bases;
 - GSA BPA
 - **AFICA (772nd) –**
 - 2 contracts/TOs,
 - 4 bases;
 - GSA Schedule 899;
 - 2 awards pending encompassing 6 bases
 - **Total value of FY14 acquisitions ~\$130M; including base year plus all option years**
- **Attend “AF Enterprise Environmental Compliance Solutions” Think Tank Session, Friday, 15 Aug, 10:45-11:45 for more details and discussion**



Phase 3 FY15 Proposed Installations

| EAST (4) | MIDWEST (2) | WEST (3) |
|-------------------------------|------------------|---|
| Eglin (2 nd Qtr) | Fairchild | JB SA (2 nd /3 rd Qtr) |
| Robins BIEST | Wright-Patterson | Vandenberg / Pillar Point Air Station (3 rd Qtr) |
| MacDill (4 th Qtr) | | Kirtland (3 rd Qtr) |

* Subject to change due to Mission needs.

Note: FY15 Total ROM of \$94M

772nd

COE

GSA

A76



Phase 4 FY16 Proposed Installations

EAST (0)

MIDWEST (0)

WEST (1)

Edwards (2nd / 3rd Qtr)

**Los Angeles AFB
(2nd Qtr)
(decision on service agent)**

* Subject to change due to Mission needs.

772nd

COE

GSA

A76

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New F2F BPA Schedules as Installations Finish Initial F2F

| FY17 | FY18 | FY19 |
|---|---|--|
| Joint Base Charleston, Shaw, Seymour Johnson, Moody, Hill, Malmstrom, Mountain Home | Buckley, Ellsworth, Offutt, Whiteman, Minot, Nellis, Creech, Nellis Range FE Warren, Cannon, Holloman, JBMDL Little Rock, Altus, Vance Beale, Cheyenne Mt., Peterson, Schriever, JBLE Davis-Monthan, Luke, Tyndall, Hurlburt Barksdale, Columbus JB Andrews, Dover, Hanscom, Scott, McConnell, Grand Forks, Laughlin, Dyess, Goodfellow, Travis | Tinker, Vandenberg, Eglin, Robins, Kirtland, JBSA, MacDill, Wright-Patterson, Fairchild, Edwards |

- **As installations finish their POPs, they will roll into new BPAs using the GSA Schedule**
- **Also, expect six more (two per region) full and open BPAs in FY15 for**
 - **Spill Response**
 - **Natural and Cultural Resource Management**

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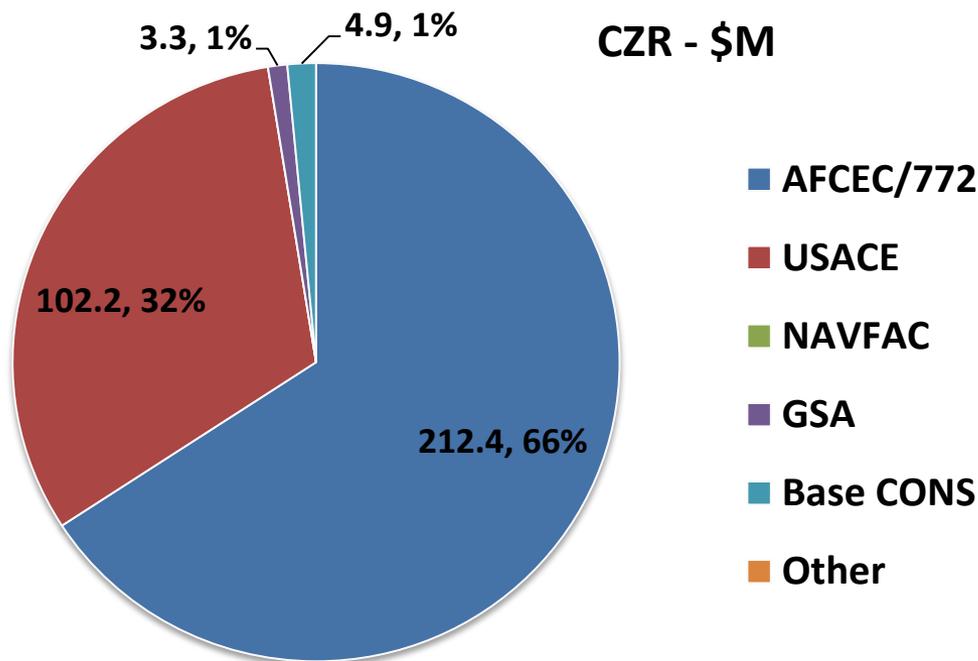
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**Environmental
Restoration**



Environmental FY15 Draft Strategic Acquisition Plan Overview (SAPO)



| Agent | % | \$M | # Req |
|--------------|-------------|--------------|------------|
| AFCEC/772 | 66% | 212.4 | 330 |
| USACE | 31% | 102.2 | 75 |
| NAVFAC | 0% | 0.0 | 1 |
| GSA | 1% | 3.3 | 2 |
| Base CONS | 1% | 4.9 | 61 |
| Other | 0% | 0.0 | 15 |
| TOTAL | 100% | 322.8 | 484 |

■ **Includes Environmental Restoration only**

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Environmental Restoration Program

- **Remains committed to meeting lawful obligations to eliminate public health threats and restore natural resources for future use**
 - **Comply with law**
 - **Restore land to mission use**
 - **Resource allocation centralized, prioritized AF-wide**
- **Installation Restoration Program (IRP) and Military Munitions Response Program (MMRP) are subsets of ERP**
 - **One appropriation**
 - **Allocations finalized during the year of execution based on AF-wide site prioritization**



Environmental Restoration Program

■ **Restoration AF Program Goals**

- **Accelerated Site Completion (ASC): 50% by FY12; 75% by FY15 for IRP**
- **Performance Based Remediation: 60% by FY12; 90% by FY15 for ERP**

■ **DOD Program Goals**

- **Remedy-in-Place: 95% by 2014 for IRP and BD/DR**
- **Response Complete: 90% by FY18; 95% by FY21 for ERP**
- **New Goal - MRSPP scoring : 95% by 2014 for MMRP**

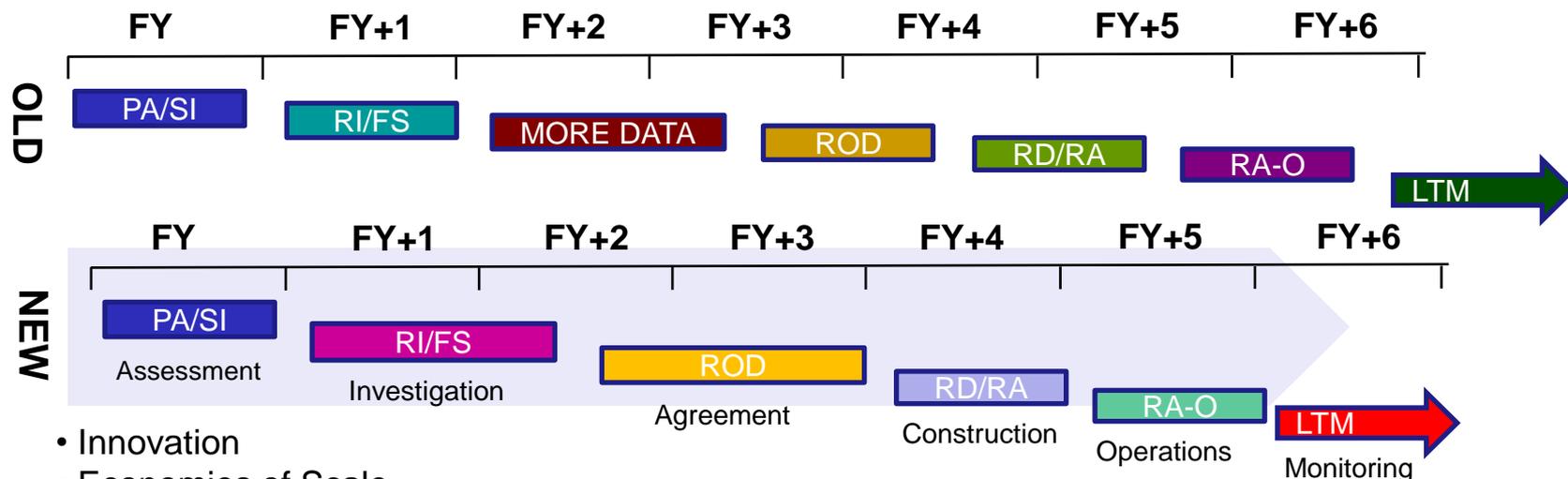


Environmental Restoration Program

- **AF implementing a number of initiatives to accelerate cleanup and reduce to meet program goal**
 - **Expanding Performance-Based Contracting to incentivize innovation by private sector**
 - **Encourage base-wide vs. site-by-site solutions**
 - **Reduce overhead cost by maximum extent possible**
- **As always, will continue to protect human health and the environment while working to return property to productive use**



CZR – Performance Based Remediation (PBR)



- Innovation
- Economies of Scale
- Full Spectrum Ownership

| Fiscal Year | # of PBR Contracts | # of Bases | # of Sites | Value of PBRs | % Accelerated SCs | Savings within POP | Life Cycle Cost Reduction |
|--------------|--------------------|------------|--------------|---------------|--------------------------------|------------------------|---------------------------|
| FY11 | 10 | 22 | 407 | \$242M | 211% (from 61-190) | 14% (\$38.6M) | 28.50% (\$181M) |
| FY12 | 14 | 37 | 653 | \$365.5M | 392% (from 84-413) | 14% (\$59.7M) | 44% (\$433M) |
| FY13 | 14 | 34 | 768 | \$393M | 177% (from 165-457) | 24% (\$122M) | 43% (\$429M) |
| Total | 38 | 93 | 1,828 | \$1.0B | 242% (from 310-1060) | 14% (\$220M) | 38% (\$1043M) |



CZR – Performance Based Remediation (PBR)

FY13 Groups and Installations

| FY13 PBRs | ROM (M) | # Sites | Award Date |
|---|--------------|------------|------------|
| Upper MidWest (WERC09 SB) | \$27 | 102 | 31-Dec-12 |
| 611 th North Slope (WERC09 SB) | \$25 | 18 | 6-Jun-13 |
| Atlantic Group (WERC09 SB) | \$15 | 32 | 10-Jun-13 |
| Tyndall FY13 (WERC09) | \$32 | 20 | 18-Jul-13 |
| Avon Park/MacDill (USACE) | \$31 | 55 | 27-Aug-13 |
| Florida Group (USACE) | \$44 | 121 | 4-Sep-13 |
| Carolina Group ("C" Contract SB) | \$13 | 52 | 25-Jul-13 |
| MS Group (USACE) | \$5 | 18 | 24-Sep-14 |
| Florida Panhandle (WERC09) | \$21 | 62 | 20-Sep-13 |
| Hill – UTTR (USACE) | \$40 | 36 | 30-Sep-13 |
| McConnell (USACE) | \$39 | 82 | 30-Sep-13 |
| Travis (USACE) | \$36 | 40 | 27-Sep-13 |
| NM-AZ Group ("C" Contract SB) | \$45 | 106 | 24-Sep-13 |
| Edwards AFB (USACE) | \$27 | 38 | 30-Sep-13 |
| Totals | \$400 | 771 | |

FY14 - FY16 Groups and Installations

| FY14 - 16 PBRs | # SITES CAPTURED | Projected Award Date |
|-------------------------------------|------------------|----------------------|
| Vandenberg ("C" Contract F&O) | 107 | 27-Jul-14 |
| AL-TN Group (Maxwell/Gunter/Arnold) | 54 | 18-Jul-14 |
| Eielson | 79 | 16-Aug-14 |
| Fairchild | 60 | 25-Sep-14 |
| JBMDL (USACE) | 109 | 30-Sep-14 |
| MMR | 27 | 25-Aug-14 |
| Scott AFB | 29 | 22-Jul-14 |
| JB Charleston Weapons | 51 | 26-Jun-15 |
| Dover AFB FY16 | TBD | TBD |
| Totals | 516 | |

Approximate Value \$519M FY14 - 24



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FY15-16 Installations Directorate Program

Mr. ROBERT E. MORIARTY, SES
Director, Installations

14 Aug 2014

SAME Small Business Market Research Fair



Installations Directorate Business Lines



Real Estate Transactions



Portfolio Management



**Mr. Bob
Moriarty
Director**



Enhanced Use Leases



Base Realignment and Closure

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CI By The Numbers

\$158M

FY14 Budget

34/40

Whole Base Transfers

3,945/5,278

Environmental Sites Closed

85K/88K

Acres Transferred

425

FY13 Real Estate Transactions

\$280M

EUL Projects Net Present Value
at closing

\$1B

EUL Projects in Pipeline

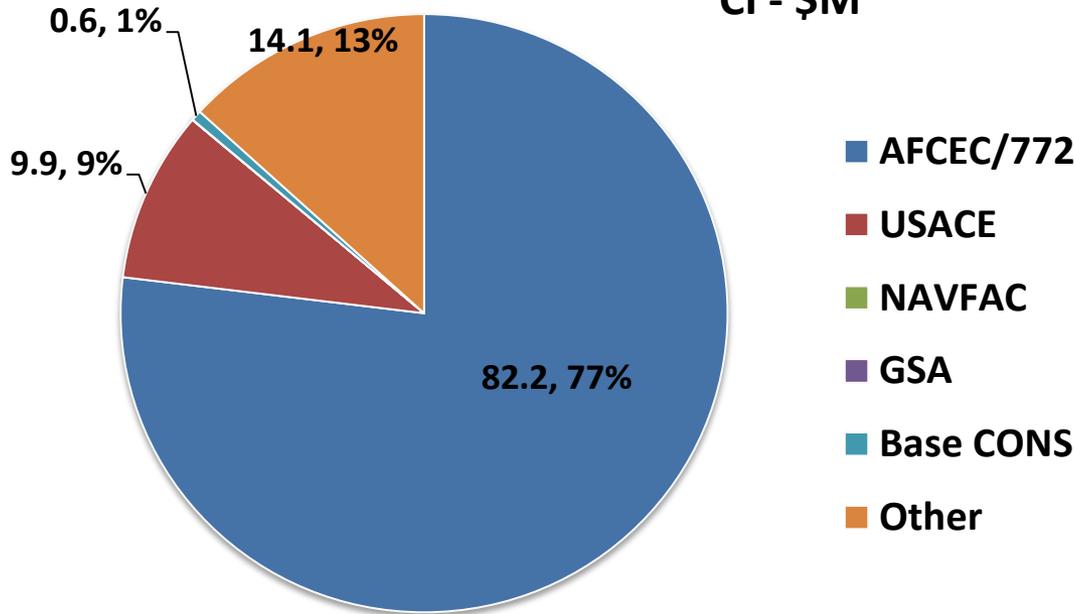
\$8.3B

Total HP development from 32 HP
Projects at 63 CONUS Bases w/
53,240 End-state Homes



Installations FY15 Draft Strategic Acquisition Plan Overview (SAPO)

CI - \$M



| Agent | % | \$M | # Req |
|--------------|-------------|--------------|------------|
| AFCEC/772 | 77% | 82.2 | 68 |
| USACE | 9% | 9.9 | 127 |
| NAVFAC | 0% | 0.0 | 0 |
| GSA | 0% | 0.0 | 6 |
| Base CONS | 1% | 0.6 | 5 |
| Other | 13% | 14.1 | 8 |
| TOTAL | 100% | 106.8 | 214 |

- Includes BRAC, EUL & Real Estate O&M, FH/UP/EUL/VBT portfolio mgt
- Note: New FY15 actions = 20 BRAC rqmts @ \$50M & 67 O&M rqmts @ \$25M

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Portfolio Management Opportunities

- **Portfolio management consists of post-closure oversight**
 - Utilities and housing privatization
 - Value-Based Transactions such as Enhanced Use Leases

 - **Post closure management support**
 - FY15: approx \$14.5M
 - Probable Method Of Execution: Post Closure Mgt task orders

 - **Resident construction managers**
 - FY15: approx \$5.0M
 - Probable method of execution: 4PAE task orders

 - **A&AS support**
 - FY15: approx \$2.5M
 - Probable method of Execution: GEITA11 & USACE task orders
-



BRAC - Potential Perfluorinated Compounds (PFC) Opportunities

- **PFC Release Determination at Spill/Crash Sites**
 - FY15: approx \$10M
 - FY16: TBD based on FY15 results
 - Probable Method of Execution: 4PAE Task Order

- **PFC Delineation at Fire Training Areas**
 - FY15: approx \$15M
 - FY16: TBD
 - Probable Method Of Execution: 4PAE Task Order

- **Mitigation to Human Exposure (as needed)**
 - FY16+; likely 4PAE



BRAC - Performance Based Restoration (PBR) Outlook

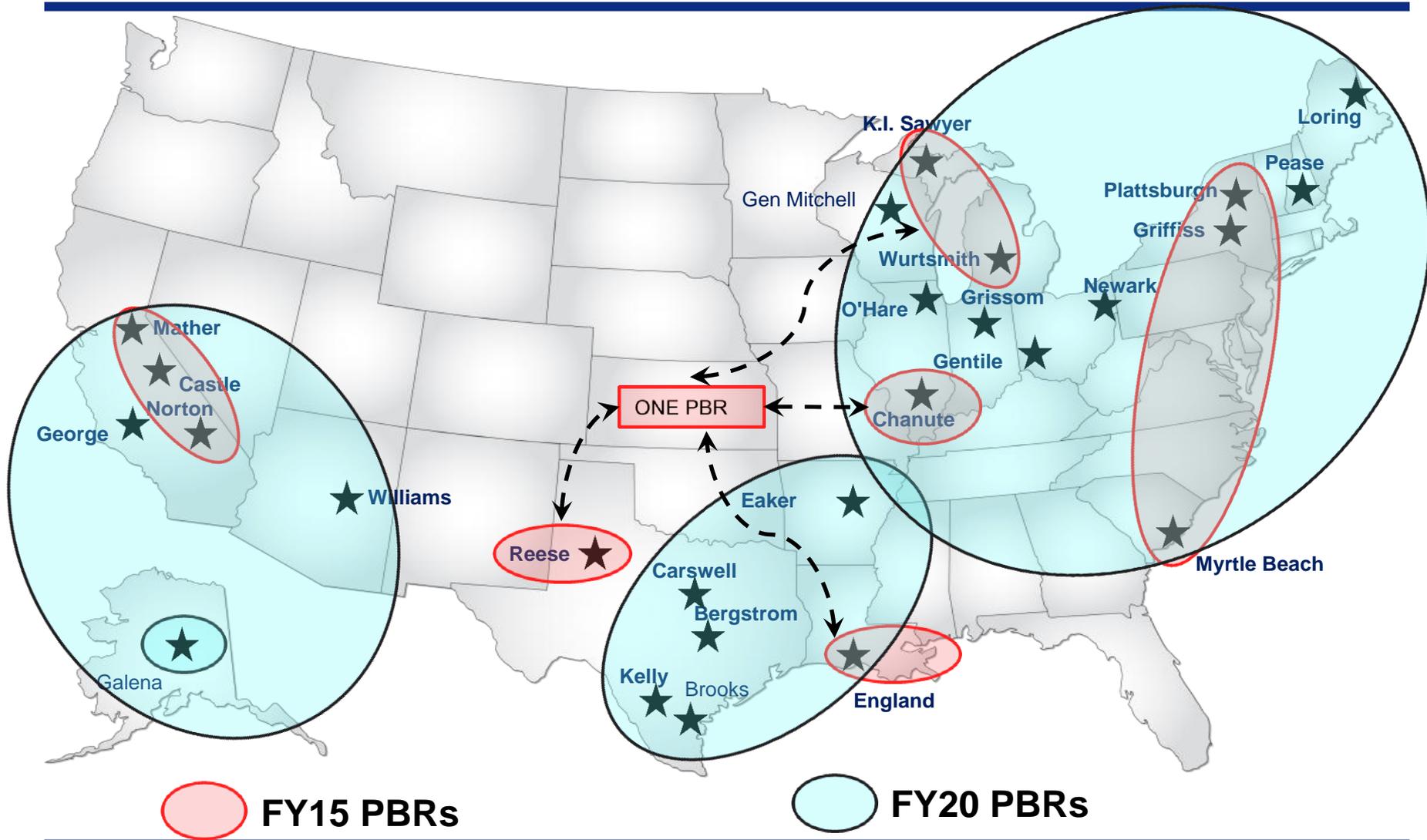
- **BRAC has a mature PBR program**
 - All BRAC bases are under a PBR

- **In next few years most sites will be in long term management with only a few sites in Remedial Action-Optimization (RA-O)**

- **FY15+ PBRs will be regionalized for greater efficiencies**
 - 3 regional contracts
 - Utilize GSA schedule via 772 ESS; approx \$5M each
 - Reduced management costs
 - Increased competition



BRAC Performance Based Restoration (PBR) Outlook FY15 and Beyond



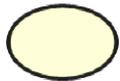
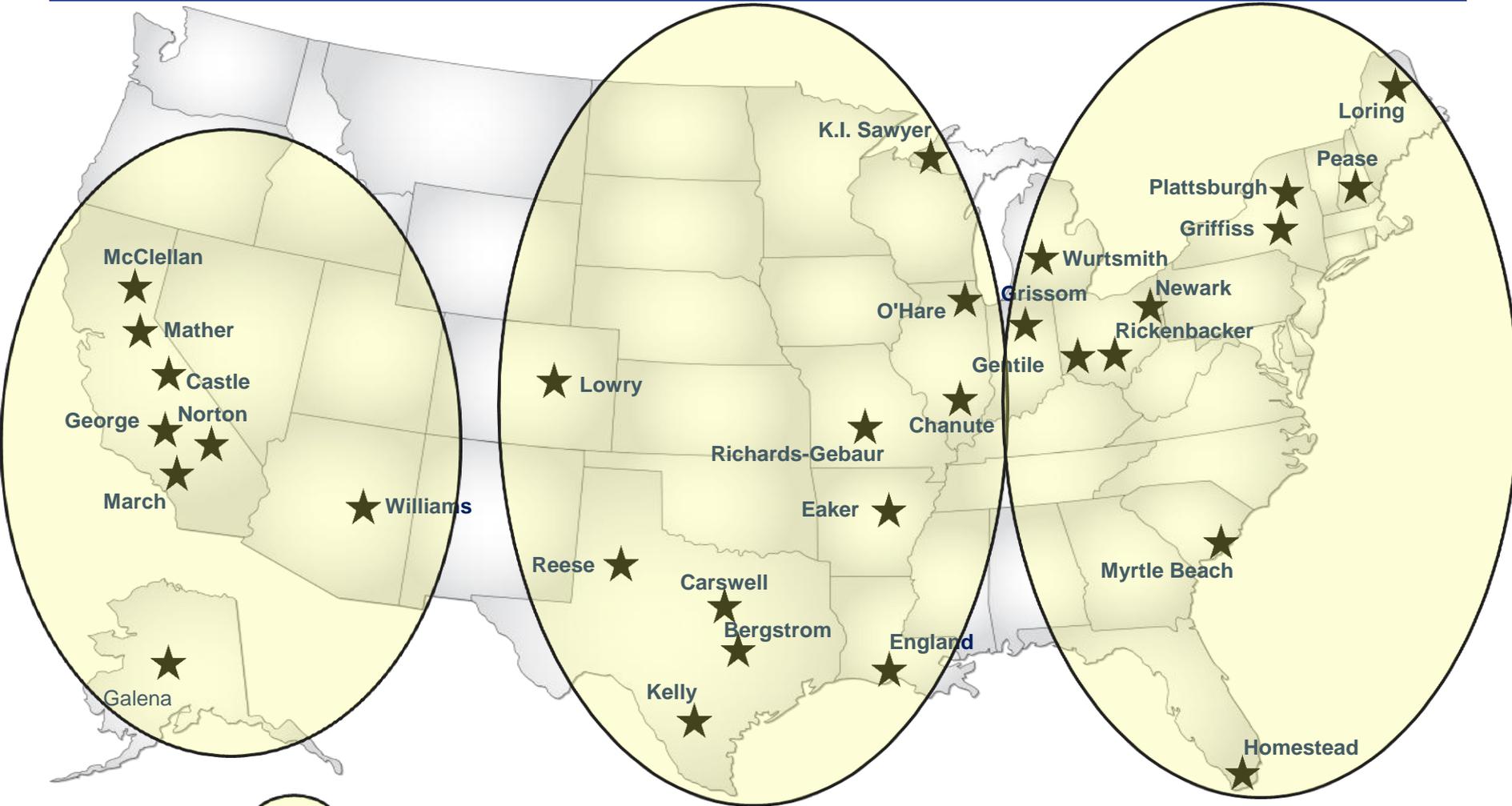


BRAC Environmental Services Requirements Contract (BESRC)

- **BESRC provides quick-response to pop-up environmental requirements**
 - **Single Award Task Order Contract**
 - **Regional Contracts (up to 3) with approx value of \$10M**
 - **Small Business**
 - **5 year POPs – base year with 4 options**
- **RFI closed on 18 April 2014**
 - **22 respondents**
- **1st Draft RFP ~ 29 August 2014**
- **1st Award ~ 28 November 2014**



BRAC – BESRC Regions



3 Possible Regional Contracts: 5 year POPs

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Contact Information

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Enhanced Use Leases

- **An EUL is a lease**
 - **By the government**
 - **Of “non-excess” property**
 - **Under the control of the government**
 - **To a public or private sector lessee**
 - **In exchange for at least fair market value rental payments in cash and/or in kind consideration**





Grand Forks AFB

Project expands UAS research, development, training, education and data storage/transmission



**217 acres for Aviation
Business Park of up to 1.2M
sq ft of mixed use space**

**Leverages state funding for
infrastructure development
and reduced rental rates**



Actionable Opportunities

<https://www.fbo.gov/>

- **Charleston Industrial – 30 acres**
 - Request for Qualifications due 12 Sep 14
- **Wright Patterson Mixed Use – 143 acres (7 parcels)**
 - Request for Qualifications due 16 Sep 14

EUL Value to AF

\$ 280M **Awarded Net Present Value at closing**

\$ 72.5M **Value generated to-date**



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Website: <http://www.afcec.af.mil/eul>



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Air Force Civil Engineer Center

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FY15-16 Readiness Directorate Program

**Col Doug Hardman
14 Aug 2014**

SAME Small Business Market Research Fair



Readiness Directorate Mission

- **Mission statement: *Provide readiness support to the civil engineer community through technical information, research and development, procurement, and standardized methodology enabling civil engineers worldwide to execute their expeditionary combat support and emergency services missions safely, effectively and efficiently.***

- **Areas of Responsibilities**
 - **Enabler of OT&E**
 - **Standards, guidance, TTPs, publications**
 - **Functional, Home Station, Contingency Training Support**
 - **Equipment Management/Sustainment**
 - **Functional SMEs**
 - **RD&A**
 - **AFCAP**



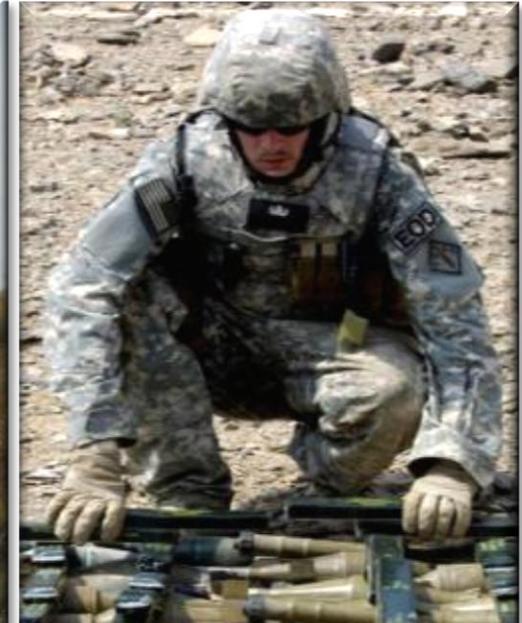
Readiness Capabilities: Expeditionary Engineering



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Readiness Capabilities: Explosive Ordnance Disposal



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Readiness Capabilities: Emergency Management



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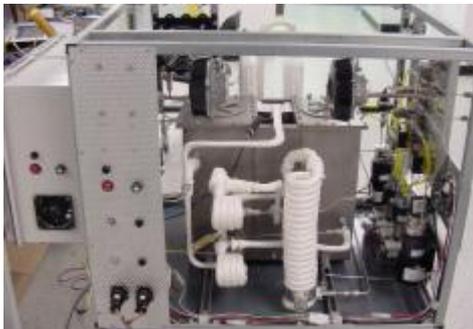
Readiness Capabilities: Fire Emergency Services



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Readiness Capabilities: Research, Development & Acquisition



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Readiness Capabilities: AFCAP



MANPOWER



LOGISTICS



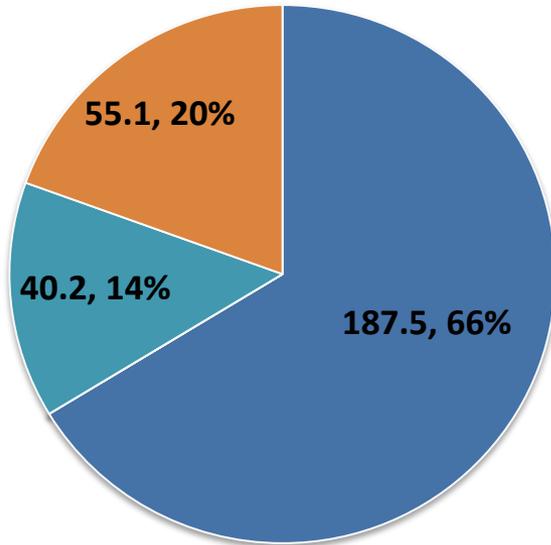
CONSTRUCTION

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Readiness FY15 Draft Strategic Acquisition Plan Overview (SAPO)

CX - \$M



- AFCEC/772
- USACE
- NAVFAC
- GSA
- Base CONS
- Other

| Agent | % | \$M | # Req |
|--------------|-------------|--------------|------------|
| AFCEC/772 | 66% | 187.5 | 141 |
| USACE | 0% | 0.0 | 0 |
| NAVFAC | 0% | 0.0 | 0 |
| GSA | 0% | 0.0 | 0 |
| Base CONS | 14% | 40.2 | 45 |
| Other | 19% | 55.1 | 343 |
| TOTAL | 100% | 282.8 | 529 |

■ AFCEC and AF/OSD funds

All projected FY15 procurements are based on the best information available. Information presented herein is subject to modification and is in no way binding on the government. More specific information relating to any individual item or class of items will not be furnished until the proposed acquisition is synopsisized through the Government Wide Point of Entry (GPE). Small business set-asides may be involved, but that determination will be made only when acquisition action is initiated. Consult the Procuring Contracting Officer (when identified) for further information.



SB Awarded

-
- **Fire Emergency Services Program Support (FESPS)**
 - Engineering & RDT&E Support, Technology Development
 - Solicitation #FA8051-14-R-0002 (Onsite @ Tyndall AFB)
 - **Advanced Energy Efficient Shelter Technologies (AEEST)**
 - Engineering & RDT&E Support, Technology Development
 - Solicitation # BAA-TYN-14-01_CALL_003 (Onsite @ Tyndall AFB)
 - **Small Business Innovative Research (SBIR)**
 - 3 each Phase I (2 pending)
 - 2 each Phase II
 - **Operations & Range Support**
 - 4 contracts awarded (3 8a's)
 - **BAA White Paper Awards**
 - 1 pending



RD&A Business Opportunities

- **Small Business Innovative Research (SBIR) FY15**
 - **Civil Engineer Technologies Research & Development**
 - **Pending Solicitation – 2 topics (TBD)**
- **Laboratory Equipment and Replacement FY14**
 - **Pending RFP**
- **Research and Development (R&D) for Air Force Airbase Systems**
 - **FY13-17**
 - **Solicitation # BAA-TYN-14-01**
 - **Science & Technology Development (RDT&E)**



RD&A Business Opportunities

Future Airbase Capability Needs:

- **Airfield Damage Repair (ADR) Technologies**
- **Base Expeditionary Airfield Resources (BEAR) Technologies**
- **Airbase Facilities and Infrastructure Systems**
- **Airbase Operations**
- **Civil Engineering Materials**
- **Emergency Response and Fire Protection Systems**
- **Infrastructure Protection and Environmental Systems**
- **Robotics and Automation**
- **COTS Civil Engineering Solutions**

Submit white paper concepts to Research and Development (R&D) for Air Force Airbase Systems BAA, Solicitation # BAA-TYN-14-01



Business Opportunities

- **Contract Labor Support**
 - **Technical writing service/publications**
 - **Training products**
 - **Reachback support**
 - **Lessons learned and Trends Analysis**
 - **EOD Battlefield Airmen Individual Equipment Management**
 - **Asset Reconstitution – return/recovery of deployed equipment sets and specialized C-IED tools**
 - **Research & acquisition program support**



Readiness Points of Contact

For additional information on Readiness Contracts:

- **Ms. Pat Perrine, AFCEC Contract Support**
 - **Email: patricia.perrine@us.af.mil**
- **LtCol John Tryon, Deputy Director for Readiness**
 - **Email: john.tryon@us.af.mil**
- **Mr. Greg Cummings, Expeditionary Engineering Lead**
 - **Email: gregory.cummings.3@us.af.mil**



Readiness Points of Contact

For additional information on current & future RD&A efforts, please contact:

- **Mr. Brian Skibba, Airbase Acquisition Branch Chief**
 - **Email: brian.skibba.1@us.af.mil**

***Contact AFCEC Enterprise Procurement Division at
UDG_AFCEC_CPE@us.af.mil***



DISCUSSION

AFCEC Front Office (210) 395-8000

Facility Engineering (210) 395-8312

Installations (210) 395-9440

Energy (850) 283-6470

Operations (850) 283-6370

Planning and Integration (210) 395-8016

Readiness (850) 283-6124

Environmental (210) 395-8362

AFCEC Public Affairs (866) 725-7617

www.afcec.af.mil

www.facebook.com/AirForceCE

Air Force Civil Engineer Center

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***FY 15-16
Operations
Directorate
Program***

**14 Aug 2014
SAME Small Business Market Research Fair**



Overview

- **Mission/Area of Responsibilities**
- **CEMIRT**
- **Engineer**
- **Asset Visibility**
- **Key Contacts**



Mission & AORs

- **Mission**
 - **Provide direct technical, managerial and training expertise to the Air Force civil engineer community with emphasis on Operations and Maintenance of the built environment**

- **Areas of Responsibility**
 - **CE Maintenance, Inspection & Repair Team (CEMIRT)**
 - **Engineer**
 - **Asset Visibility**
 - **Operations Maintenance**
 - **Force Development**



CEMIRT --Industrial Controls Current Scope

- **CE ICS Certification and Accreditation (C&A)**
 - **Assess ICS, identify vulnerabilities and mitigations**
 - **268 ICS have undergone assessments (14% of reported CE inventory)**
 - **66 Authority To Operate (ATO) decisions provided (3.4% of reported CE inventory)**

- **Passive network defense w/logical separation**
 - **CE VLAN received an ATO and deployed at 24 bases**

- **Advanced Meter Reading Solution (AMRS) received an IATO and deployed at 2 bases**



CEMIRT --Industrial Controls New Scope

■ Period of Performance

- Base Year: 1 Sep 2014 thru 31 Aug 2015**
- 4 Option Years: 1 Sep 2015 thru 31 Aug 2019**

■ Re-focuses CE ICS into 5 Mission Areas

- MA1 - Cyber Threat and Situational Awareness**
- MA2 - ICS Certification and Accreditation (C&A)**
- MA3 - ICS Hardware/Software Management**
- MA4 - ICS Network Defense**
- MA5 - Incident Management**



ENGINEER -- Hangar Fire Suppression System Contract

- **Nine inadvertent foam releases--Sep 13 - Jan 14**
 - **Costly aircraft repair**
 - **No single root cause**
 - **Weather and/or maintenance practices**
 - **Contractor & bases failed to follow UFC, ETL & TO**
 - **Decision made to baseline 67 AF installations/660 hgrs**
 - **Evaluate design, installation, & condition of systems**
 - **By hangar, develop fix plan**
 - **Provide recommended changes to AF criteria**
 - **A/E firm estimated award – 4 June 14**
 - **Performance Period – 240 days**
 - **Future Ops: Possible fire protection repair projects**
-



Asset Visibility

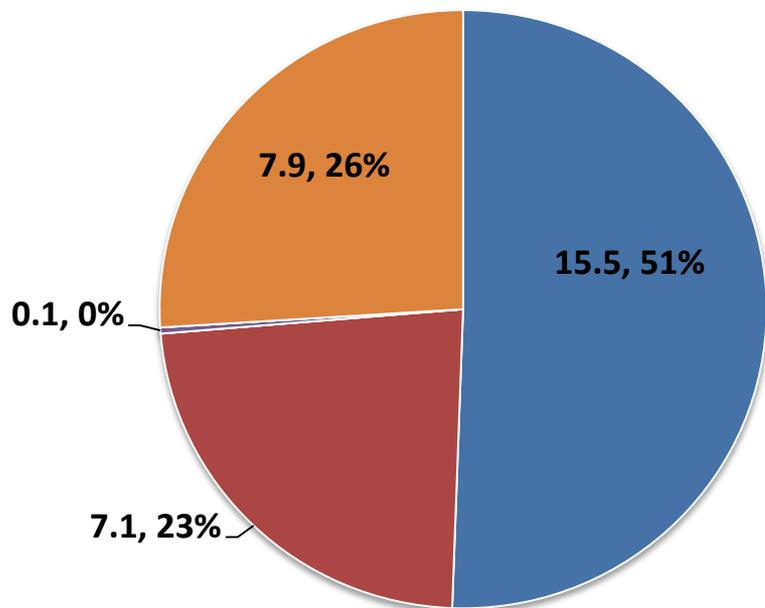
- **Asset Visibility Team: supports Asset Mgmt/IPL process**
 - 2-10-Pn team + augmentees performing “Reach & Teach”
 - Perform energy & fac condition assessments at 10 bases/yr
 - Assess 1M SF for energy ops & ID fac components condition (both short and long term opps)
- **APE: AF-worldwide airfield pavement assessments**
 - Potential long term airfield repair & upgrade ops
- **Utilities / Linear Segmentation**
 - A work in progress
 - Future ops -- TBD

Asset Management Principles are Foundational to CE Enterprise!



Operations FY15 Draft Strategic Acquisition Plan Overview (SAPO)

CO - \$M



- AFCEC/772
- USACE
- NAVFAC
- GSA
- Base CONS
- Other

| Agent | % | \$M | # Req |
|--------------|-------------|-------------|-----------|
| AFCEC/772 | 51% | 15.5 | 13 |
| USACE | 23% | 7.1 | 12 |
| NAVFAC | 0% | 0.0 | 0 |
| GSA | 0% | 0.1 | 2 |
| Base CONS | 0% | 0.0 | 0 |
| Other | 26% | 7.9 | 7 |
| TOTAL | 100% | 30.6 | 34 |

■ AFCEC O&M Funding

All projected FY15 procurements are based on the best information available. Information presented herein is subject to modification and is in no way binding on the government. More specific information relating to any individual item or class of items will not be furnished until the proposed acquisition is synopsisized through the Government Wide Point of Entry (GPE). Small business set-asides may be involved, but that determination will be made only when acquisition action is initiated. Consult the Procuring Contracting Officer (when identified) for further information.



CO Key Contacts

■ Asset Visibility Division (COA):

- Mr. Mike Clawson michael.clawson@us.af.mil

■ CEMIRT (COM):

- Mr. Rob Gingell robert.gingell@us.af.mil

■ Engineer Division (COS):

- Mr. Cliff Fetter clifford.fetter@us.af.mil

■ Operations Maintenance Division (COO):

- Lt Col Joel Purcell joel_purcell@us.af.mil

■ AFCEC Enterprise Procurement Division

- UDG_AFCEC_CPE@us.af.mil

Air Force Civil Engineer Center

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AFCEC Contracts Overview

Mr. Dennis Guadarrama
Chief, Enterprise Procurement Division
14 Aug 2014



Enterprise Procurement

Strategic Acquisition

- Establish flexible contractual programs to meet AFCEC execution mission requirements

Strategic Partnering

- Create successful business partnerships with AF/non-AF contracting agencies to meet AFCEC execution mission requirements

Strategic Sourcing

- Seek strategic sourcing opportunities to acquire CE enterprise commodities & services more effectively & efficiently

Ensure the Right Contract Tool at the Right Time for Mission Success

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AFCEC Acquisition

- **Expect more robust requirements definition process**
- **Expect increase in design-bid-build approach (traditional construction)**
 - **Goal: Increased emphasis on cost as driving factor for award**
 - **Goal: Reduce/limit change orders/adjustments post award**
- **Expect strategies across best value award continuum targeted to project scope and complexity**
 - **Goal: Streamline process for less complex projects (LPTA)**
 - **Goal: Streamline process for more complex projects (Trade-off)**
- **Expect continued early industry involvement**

AF is committed to open and transparent acquisition processes



Strategic Partnering

- **Establish strategic partnerships for execution of AF requirements through a variety of execution agents & contract vehicles**
- **Seek & coordinate opportunities to partner with execution agents to:**
 - **Share contract ceilings**
 - **Utilize decentralized ordering**
 - **Create dual service acquisition tools**

Successful Strategic Partnerships Offer Opportunity to Expand the AFCEC Contract “Toolbox”



Strategic Sourcing

- **Participate in CE Commodities Council**
- **Research/recommend CE strategic sourcing opportunities in partnership with the AFICA Enterprise Sourcing Squadron (771 ESS)**
- **Engage with CE Subject Matter Experts to identify strategic sourcing opportunities**
- **Work with AFCEC Planning & Integration Directorate to identify FY+2 & FYDP+2 opportunities**
- **Participate/engage in strategy review & market research**
- **Provide technical data to support business case analysis**
- **Define requirements & work w/ 771 ESS to develop sourcing strategy**
- **Participate in the development of centralized contract vehicles**



AFCEC Contract Toolbox

- **Worldwide Planning, Program, & Design 08 (4PAE08)**
 - Type – Architect and engineering design and services IDIQ
 - Competition – 19-full & open, 2-8(a), 1-Service Disabled Veteran Owned Small Business (SDVOSB), and 7-small businesses (SB)
 - Contract Ceiling – \$3B
 - Ordering Period – expires May 2015 plus three one month options available if necessary
- **Environmental, Construction, Ops & Services 2009 (ECOS09)—100% SB set aside**
 - Type – Environmental construction and services IDIQ
 - Competition – 10 small businesses
 - Contract Ceiling – \$350M
 - Ordering Period – Five years (expires Nov 2014)
 - No follow-on – default to DBR2, GSA ES BPAs, ESC-USAFE, ESC-PACAF
- **Worldwide Environmental Restoration and Construction 2009 (WERC09)**
 - Type – Environmental construction and restoration IDIQ
 - Competition – 23-full & open, 3-8(a), 2-SDVOSB, 16 -small businesses
 - Contract Ceiling – \$3B
 - Ordering Period – Five years (expires Sep 2014)
 - No follow-on – default to DBR2, GSA ES BPAs, ESC-USAFE, ESC-PACAF



AFCEC Contract Toolbox

- **Global Engineer, Integration & Tech Assistance (GEITA11)**
 - Type – Advisory & Assistance Services (A&AS) IDIQ
 - Competition – 11 small businesses
 - Contract Ceiling – \$950M
 - Ordering Period – Five years (expires Apr 2018 (w/ options))

- **Independent Systems Engineering & Acquisition Support (ISEAS)**
 - Type – Advisory & Assistance Services (A&AS) IDIQ
 - Competition – 2 full & open
 - Contract Ceiling – \$40M
 - Ordering Period – Five years (expires Sep 2018)

- **Sustainment, Restoration, and Modernization Acquisition and Task Order Contract (SATOC)**
 - Type – Engineering and Construction IDIQ
 - Competition – 13 full & Open, 1 small business
 - Contract Ceiling – \$4B
 - Ordering Period – Five years (plus five options) (expires May 2018 (w/ options))



AFCEC Contract Toolbox

- **Air Force Contract Augmentation Program III (AFCAP III)**
 - **Type – Contingency services IDIQ**
 - **Competition – Five full & open**
 - **Contract Ceiling – \$10B**
 - **Ordering Period – One year (plus nine options) (expires Jan 2016 (w/options))**

- **Design, Build, Restore, Remediate (DBR 2)**
 - **Type – Support environmental, remediation, and construction activities**
 - **Competition – Eight full & open**
 - **Contract Ceiling – \$400M**
 - **Ordering Period – Eight years (expires Sept 2014)**
 - **Extension in progress (NTE six months); default to GSA BPAs, ESC USAFE, ESC PACAF**



AFCEC Contract Toolbox

- **GSA Environmental Service and Compliance CONUS BPA**
 - **Type – CONUS Environmental Services (EQ F2F Projects)**
 - **Competition – Small Business Set-Aside**
 - **Contract Ceiling – \$95M**
 - **Ordering Period – Five years (expires Jan 2019)**

- **USACE PACAF**
 - **Type – Environmental Service and Compliance**
 - **Small Business—MATOC awarded May 2014**
 - **Contract Ceiling- \$30M**
 - **Contractors: Bethel / ERRG JV; EA Engineering, Science & Technology ; and Environmental Compliance Consultant**



Major Acquisitions in Progress

| Contract | Ceiling | Competition | Milestone | Projected Award Date |
|-------------------------|---------|---|-----------------------------------|----------------------|
| A-E13DCS (772 ESS) | \$950M | Full & open – worldwide SB set-aside – 3 regional contracts | Source Selection | TBD |
| A-E13ES (772 ESS) | \$500M | Full & open w/ SB set-aside | Source Selection | TBD |
| ES BPA (GSA/772 ESS) | \$95M | SB set-aside | Source Selection | Aug 2014 |
| ESC USAFE (772 ESS) | \$48M | Full & open | Solicitation Amendment Pending | Mar 2015 |
| WE&C (772 ESS) | \$950M | Full & open with reserve for SB & 8(a) | Acquisition Planning | TBD |
| RE&C (772 ESS) | \$930M | SB set-aside, 3 regional contracts | Acquisition Planning | TBD |
| AFCAP IV (772 ESS) | \$5B | Full & open | Solicitation | May 2015 |
| Fairchild PBR | \$15.6M | Full & open | Award | Sep 2014 |
| JBCC PBR | \$32.6M | Full & open | Award | Sep 2014 |



Major Acquisitions in Progress

| Contract | Ceiling | Competition | Milestone/Date | Projected Award Date |
|--|---|----------------|-------------------------|--------------------------|
| BRAC Env Services Contract (BESRC) | \$4M | SB set-aside | Solicitation | Mar 2015 |
| Fuel Systems Services Project (8(a) Pilot) | \$4M | 8(a) set-aside | Solicitation | May 2015 |
| Fuel Systems Services A.E Services | Single Award IDIQ - \$5M (EA) | TBD by region | Market Research | June 2015 |
| Fuel Systems Services SRM Construction | Single Award IDIQ - \$20M (EA) | TBD by region | Market Research | 4 rd Qtr FY15 |
| Fuel Systems Services O&M and Emergency Response | +/- (5-10) Single Award IDIQ - \$20M (EA) | TBD by region | Market Research | 4 rd Qtr FY15 |
| AFCEC CE Deployment (UTC) Equipment | \$10M – base plus 2 options | TBD | Requirements Definition | Sep 2014 |
| AFCEC Airbase Systems RDTE&A | \$200-\$500M - Base + 4 Options | TBD | Requirements Definition | 31 Mar 2016 |



Decentralized Ordering Program

- **Provides access to contracting activities to use 772 ESS/AFCEC enterprise-wide IDIQ programs to support AF missions**
 - **Excludes A&AS programs**
 - **Primarily access for AF contracting activities**
 - **Limited access to other agencies w/ approval**
- **Ideal where installation contracting office can engage/award**
- **Requirement coordinated w/ installation CE and CONS**
- **AFCEC website provides guidelines for use**
 - **<http://www.afcec.lackland.af.mil/contracting/decentorder/>**



Industry Role in AFCEC Missions

- **Job #1 – High-Performance Project Delivery:**
 - **At fair cost....at the right quality...and on time**
 - **Concerns: (1) schedule growth; and (2) project closeout**
- **Share best practices – leverage your expertise in technology, construction, maintenance and ops to be more efficient**
- **Get “Back to Basics” while developing new strategies/capitalizing on new technologies to help Air Force build sustainable facilities/infrastructure**
 - **Use less energy...facility, process, mission, and operational**
 - **Require less manpower...use asset mgt principles, risk-based analysis**
 - **Pursue lower life-cycle costs**
 - **Be more efficient...yet effective (not more with less but less with less)**
- **Small Business reply to “Requests for Information”**

Help Us Find Efficient Ways to Build Sustainable Installations



AFCEC Contract Toolbox Web Site

<http://www.afcec.lackland.af.mil/contracting/contracts.asp>

Contracting Home

- General Information
 - Announcements Etc.
 - Current AFCEC Contracts
 - Find a Contract or Contractor
 - Decentralized Ordering
- Business Opportunities
 - ESG FY13 Performance Base Remediation Program
 - Environmental Operations and Services (EOS)
 - Global Engineering, Integration, and Technical Assistance 2011 (GEITA 11)
 - AFCEC Information Technology Support
 - Post Closing Management - (2011-2013)
 - Architect-Engineer Environmental Services - (A-E13ES)
 - Architect-Engineer Design and Construction Services (A-E13DCS)
- Other Contracting Links
 - Points of Contact
 - Related Links

Contact Information

For questions about specific contracts, please use the contact information on the corresponding contract page.

For general questions or comments about pages within the Contracting area of the AFCEC web site please email your questions to: afcec.ac.wa

AF 2261 F Lackland Local: (210) 395-8776

Currently Awarded Contracts

[Find a Contractor](#)

Advisory & Assistance and Other Services

- [GEITA Bridge](#) GEITA Bridge: Global Engineering, Integration and Technical Assistance
- [IVIS09](#) Administrative Support Services
- [PCM](#) Post Closing Management (PCM)
- [PRESS](#) PRESS: Privatization Real Estate Support Services - *No Longer Available for New Orders*
- [RESS](#) RESS 2011: Real Estate Support Services 2011

Architect-Engineer

- [4PAE08](#) 4PAE08: Worldwide Planning, Program, and Design

Design and Construction

- [Fuels](#) Fuels - *No Longer Available for New Orders*
- [HERC](#) HERC: Heavy Engineering Repair & Construction

Remediation and Construction

- [DBR2](#) Design-Build, Restore, Remediate
- [ECOS09](#) ECOS09: Environmental, Construction and Operations & Services
- [WERC09](#) WERC09: Worldwide Environmental Restoration & Construction

- **FY15 AFCEC Execution Plan & Project Overview**
- **Decentralized Ordering Procedures**
- **List of Current AFCEC Contracts**
- **Business Opportunities**

<http://www.afcec.lackland.af.mil/contracting/contracts.asp>

**Contact AFCEC Enterprise Procurement Division at
UDG_AFCEC_CPE@us.af.mil**