

# FORMER NEWARK AIR FORCE BASE COMMUNITY RELATIONS PLAN

## Appendix K



U.S. AIR FORCE

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# Site Description

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## Location

Former Newark Air Force Base (AFB) is located within the city limits of Heath, in the southeast quadrant of Licking County, in Central Ohio. Nearby cities include the county seat of Newark, located approximately two miles north of Heath on State Route 79, and the state capital, Columbus, approximately 35 miles to the west.

## *Adjacent Off-Base Land Use and Topography*

The former Newark AFB encompasses approximately 69 acres, the majority of which consists of improved grounds on which the main building (Building 4) and adjacent facilities are located. The base is bordered to the north by Irving-Wick Drive followed by Koch Materials, Inc. (800 Irving Wick Drive). Kaiser Aluminum and Chemical Corporation border the base to the south and east, railroad right of-way and a housing development border it on the west. Land use immediately around the base includes industrial development to the northwest and south, farming to the west, and a residential district to the west and the northeast, which includes Licking County Airport.

## History

Newark AFB was constructed in the early 1950s to house and support aluminum presses in the manufacture of aircraft wings, but this program was curtailed in 1953 and it was never used for that purpose. From 1953 to 1959, Newark AFB was used to store industrial equipment and was designated Air Force Industrial Plant Number 48. In 1959, it became the Heath Maintenance Annex of Dayton Depot.

The Dayton Air Force Depot personnel associated with the Air Force calibration program began their moves to the Heath Maintenance Annex in April 1962, and by June, most had been relocated to Heath, Ohio. In June, the name was also changed to the 2802nd Inertial Guidance and Calibration Group under HQ Air Force Logistics Command. By July 1962, the Metrology function was fully staffed. By the end of 1962, the primary calibration labs and the Air Force Measurement Standards Laboratories were completed, consisting of four levels underground containing 20,000 square feet (1900 m<sup>2</sup>) of laboratory area. In November 1962, the facility was named Newark Air Force Station.

In 1965, the Air Force assigned management of the worldwide Precision Measurement Equipment Laboratories (PMEL) certification program to the Calibration and Metrology Division. In 1968, the 2802nd Inertial Guidance and Calibration Group was deactivated and replaced by the Aerospace Guidance and Metrology Center (AGMC). The Calibration and Metrology Division was changed to the Directorate of Metrology on 8 November 1968. Newark Air Force Station was renamed Newark Air Force Base in June 1987.

During the 1990s privatization took place at Newark AFB. This has resulted in the functions of the Air Force Primary Standards Laboratories, and Technical Order preparation, being performed by a private contractor. The Air Force created the Air Force Metrology and Calibration Program Office (AFMETCAL) at Heath, Ohio, to manage

metrology services for the Air Force, retain engineering authority for all calibrations performed in the PMEL labs throughout the Air Force, and manage the contractor operated Air Force Primary Standards Lab.

### **Environmental Actions**

In 2005, a performance based contract was awarded to manage the one groundwater monitoring site and the nine land use control sites at Newark. The first Five-Year Review report was completed in October 2005.

In 2007, two rounds of delineation samples collected showed that site FF-87 had increased in size and complexity. A planned remedial excavation was put on hold pending evaluation of alternative remedial technologies. Due to the unexpected sample results, the OPS determination was delayed. The BEC explored remedial alternatives that include in-situ volatilization and excavation.

Following evaluation of remedies, the decision was made to proceed with excavation of the contaminated soil. The work plan was completed in August 2008 and the removal action was completed in December 2008. The environmental program was successfully transferred from AFRPA to AFCEE/EXC in June 2009.

The Site FF-87 OPS determination was achieved and the FOST for Parcel 1b was completed in Oct 2009. The final property transfer was completed in March 2011.

A new performance based remediation (PBR) contract was awarded in August 2011. Groundwater monitoring at site FF-87 indicates contaminants are decreasing but remain above remediation goals in one well following the source area removal in 2008. ASC for this site and seven of the nine remaining Land Use Control (LUC) sites is included in the 2011 PBR contract. PBR objective is eight site closures (80 percent).

A baseline review of Compliance sites was completed in 2012. No new compliance sites were identified.

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# Community Background

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Former Newark AFB is located in the city of Heath, Ohio. Heath has a population of 10,300 according to the 2010 census and boasts a daytime population of 35,000 due to the estimated 400 commercial and industrial businesses located there. The city is hoping for continued growth and has a pro-business stance with their local, and county, incentive programs and pro-business policies along with their central location. The leading employers include American Electric Power, Arvin Meritor, Bayer Material Science, Kaiser Aluminum, Lowes, and Wal-Mart, among others.

Heath is located several miles away from the Licking County seat, Newark, Ohio, with a population of 46,000 according to the 2010 US Census.

## Community Involvement Overview

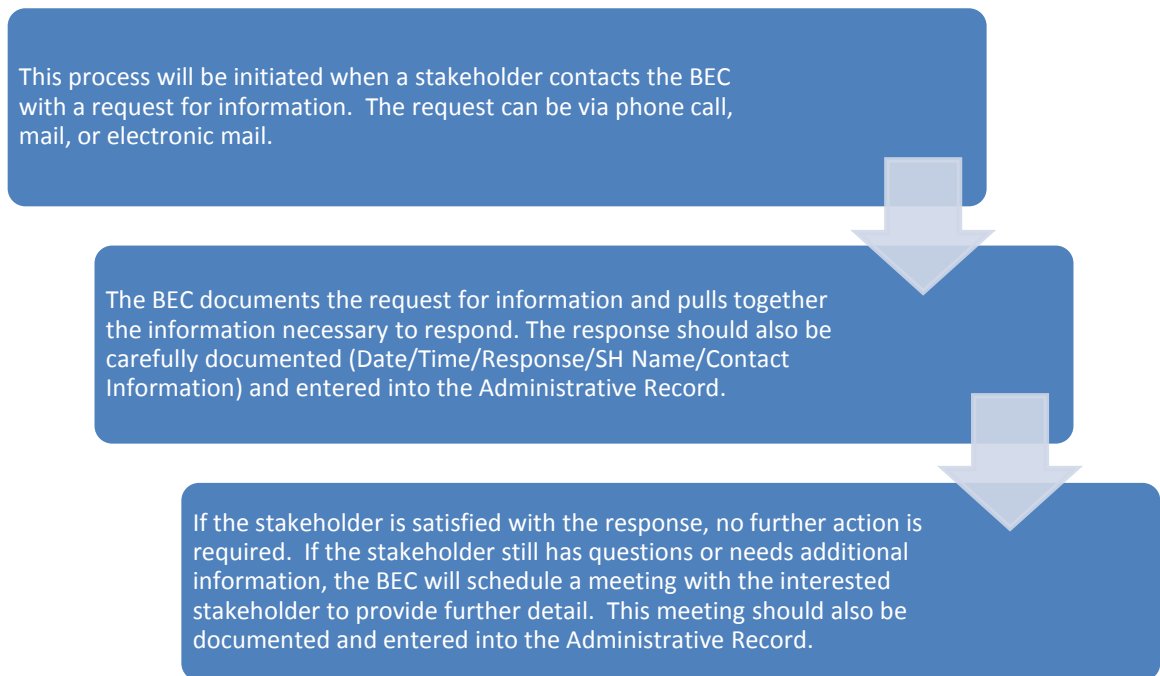
The RAB was adjourned in 2005. There was minimal involvement or interest from the local community at the time of the RAB adjournment. Heath-Newark-Licking County Port Authority currently manages the majority of the property; the Licking County Regional Airport Authority manages the clear zone area (Parcel 2).

## Key Community Concerns

The state and local government is very sensitive to any publicity surrounding clean up and restoration. They are concerned about possible impact to business, new and existing, and are often hesitant to the possibility of further testing. There are only 10 total sites and all are on schedule for closure.

# Recommended Community Involvement Approach

Given the limited activity and substantial completion of clean-up efforts at this base, community involvement should be handled on a case-by-case basis. A majority of the public interest is expected to be isolated phone calls asking about a specific issue. Generally, these types of inquiries should be handled and documented by the BEC utilizing the following process.



In some instances, a concern raised by a single individual may actually raise a point or issue that affects a larger population. In those instances, the BEC may choose to elevate the issue and implement other outreach techniques. The following table outlines various recommended techniques, tips for success, and pros/cons that can be used to determine which technique is most appropriate for a given situation.

Techniques	Tips for Success	Pros	Cons
<b>Restoration Advisory Board</b>	Define roles and responsibilities up front	Provides for detailed analyses for clean-up issues	General public may not embrace committee's recommendations
	Be forthcoming with information	Participants gain understanding of other perspectives, leading toward compromise	Members may not achieve consensus
	Use a consistently credible process		Time and labor intensive

Techniques	Tips for Success	Pros	Cons
	<p>Interview potential committee members in person before selection</p> <p>Use third-party facilitation</p>		
<b>Information Repository</b>	<p>Make sure personnel at location know where materials are kept</p> <p>Keep a list of repository items</p> <p>Track usage through a sign-in sheet</p>	<p>Relevant information is accessible to the public without incurring the costs or complications of tracking multiple copies sent to different people</p> <p>Can set up visible distribution centers for project information</p>	<p>Information repositories are often not well used by the public</p>
<b>Fact Sheets/Newsletters/ Neighborhood Notices and Flyers</b>	<p>KISS! Keep It Short and Simple</p> <p>Make it visually interesting but avoid a slick sales look</p> <p>Be sure to explain public role and how public comments have affected decisions</p> <p>Q&amp;A format works well</p>	<p>Can reach large target audience</p> <p>Allows for technical and legal reviews</p> <p>Facilitates documentation of public involvement process</p>	<p>Only as good as the mailing list/ distribution network</p> <p>Limited capability to communicate complicated concepts</p> <p>No guarantee materials will be read</p>
<b>Open Houses, Poster Board Sessions and Site Tours</b>	<p>Someone should explain format at the door</p> <p>Have each participant fill out a comment card to document their participation</p> <p>Be prepared for a crowd all at once – develop a contingency plan</p> <p>Set up several stations so multiple people can view at once</p>	<p>Foster small group or one-on-one communications</p> <p>Ability to draw on other team members to answer difficult questions</p> <p>Builds credibility</p>	<p>Difficult to document public input</p> <p>Agitators may stage themselves at each display</p> <p>Usually more staff intensive than a meeting</p>
<b>Public Notices</b>	<p>Figure out the best days and best sections of the</p>	<p>Potentially reaches broad public</p>	<p>Expensive, especially in urban areas</p>

Techniques	Tips for Success	Pros	Cons
	<p>paper to reach intended audience</p> <p>Avoid rarely read notice sections</p>		<p>Allows for relatively limited amount of information</p>
<b>Media Relations</b>	<p>Fax or e-mail press releases or media kits</p> <p>Foster a relationship with editorial board and reporters</p>	<p>Informs the media of project milestones</p> <p>Press release language is often used directly in articles</p> <p>Opportunity for technical and legal reviews</p>	<p>Low media response rate</p> <p>Frequent poor placement of press release within newspapers</p>
<b>Public Meeting</b>	<p>Set up the meeting to be as welcoming and receptive as possible to ideas and opinions and to increase interaction between technical staff and the public</p> <p>Review all materials and presentation ahead of time</p>	<p>Participants here relevant information and have an open opportunity to ask questions and comment</p> <p>People learn more by hearing other's questions and comments</p> <p>Legal requirements are met</p>	<p>There is a potential for the meeting to escalate out of control because emotions are high</p> <p>It is challenging for facilitators to establish an open and neutral environment for all views to be shared</p>
<b>Responsiveness Summaries</b>	<p>May be used to comply with legal requirements for comment documentation</p> <p>Use publicly and openly to announce and show how all comments were addressed</p>	<p>Responsiveness summaries can be an effective way to demonstrate how public comments are addressed in the decision process</p>	<p>With a large public, the process of response documentation can get unwieldy</p>
<b>Website</b>	<p>A good home page is critical</p> <p>Each Web page must be independent</p>	<p>Reaches across distances</p> <p>Makes information accessible anywhere at any time</p>	<p>Users may not have easy access to the Internet or knowledge of how to use computers</p> <p>Large files or graphics can</p>



Techniques	Tips for Success	Pros	Cons
	Put critical information at the top of the page	Saves printing and mailing costs	take a long time to download
	Use headings, bulleted and numbered lists to steer user		
<b>Speaking Engagements/ Outreach Meetings</b>	Understand who the likely audience will be	Opportunity to get on the agenda	May be too selective and can leave important groups out
	Make opportunities for one-on-one meetings	Provides opportunity for in-depth information exchange in non-threatening environment	

Source: International Association of Public Participation. "Public Participation Toolbox," 2006.

### *Recommended Community Relations for Various Phases of Clean-Up Activities*

The EPA provides guidance on how and when to involve the community in the environmental clean-up process. While very few activities are specifically prescribed by the letter of the law, the EPA has repeatedly made it clear that the intent of the law was to "provide every opportunity for residents of affected communities to become active participants in the process and to have a say in the decisions that affect their community."

The Air Force adopts the intent of the law and is committed to go above and beyond the letter of the law at each of the former eastern BRAC bases. The following table outlines the activities recommended by the EPA at various steps in the process. ***If an issue needs to be elevated***, the BEC can use this table as a tool to determine the most appropriate course of action given the issue raised. Additionally, AFRPA strategic communications staff can help ensure that the information is presented in easy to understand terms and that technical terminology is clearly and concisely communicated.

	Restoration Advisory Board	Information Repository	Administrative Record	Fact Sheets	Newsletters	Open Houses, Poster Board Sessions, and Site Tours	Public Notices	News Releases/Media Relations	Neighborhood Notices/Flyers	Public Meetings	Public Comment Period	Responsiveness Summary	Website	Speaking Engagement/Outreach Mtgs
Preliminary Assessment/ Site Investigation			●	●		●	●	●	●					
Listing on the National Priorities List			●				●	●			●	●		
The Remedial Investigation/Feasibility Study (RI/FS)	●		●	●	●	●							●	●
Proposed Plan (PP)	●	●	●	●	●	●	●	●	●	●	●	●	●	●
Record of Decision (ROD)	●	●	●	●	●	●	●	●	●	●	●	●	●	●
Remedial Design (RD)/ Remedial Action	●	●	●	●	●	●		●					●	●
Operation & Maintenance (O&M)	●	●	●		●		●	●			●	●	●	●
Deletion from the National Priorities List	●	●	●				●	●			●	●	●	●

Source: U.S. Environmental Protection Agency. "Superfund Community Involvement Handbook," 2005.

If a site is reopened as a result of the Air Force Accelerated Site Completion Program, community relations will need to be conducted for the appropriate phase as shown in the table above. For a more detailed description of each of the community relations strategy, please see the main document.

### If Administrative Record

The Administrative Record for this base can be found at <https://afarpaar.lackland.af.mil/ar/docsearch.aspx>. It includes historical documents and findings related to environmental clean-up activities.

# ATTACHMENT 1: Stakeholder Database

BRAC'ed Base	Senator	Congressman	Governor	Mayor	City Council Members
Former Newark AFB	<p>Senator Sherrod Brown (D) 1301 East Ninth St., Suite 1710 Cleveland, OH, 44114 216-522-7272</p> <p>Senator Rob Portman (R) 1240 East 9th Street Room 3061 Cleveland, OH 44199 216-522-7095</p>	<p>Congressman Bob Gibbs (R-OH 18th) 1166 Military Road, Suite B3 Zanesville, OH 43701 Phone: (740) 452-2279</p>	<p>Governor John Kasich Riffe Center, 30th Floor 77 South High Street Columbus, OH 43215-6117 Phone: (614) 466-3555</p>	<p>Mayor Mark D. Johns City of Heath 1287 Hebron Road 740-522-1420 x 206</p>	<p>Deb Cole, At-Large 735 South 2nd Street 740-323.0506</p> <p>Doug Heffley, Ward 3 484 Linnville Road 740-323.0997</p> <p>Cledys Henry, President Pro Tem At-Large 1172 Whispering Pines Ct 704-522.2834</p> <p>Brian Johnson, Ward 1 631 Livingston Court 740-522.4422</p> <p>Tim Kelley, President At-Large 180 Oberlin Court 740-522.5222</p> <p>Jeff Crabill, At-Large 286 White Oak Court 740- 404.0744</p> <p>Dick Morrow, Ward 2 48 Maureen Drive 740-522.3362</p>

### Additional Stakeholders:

Mr. Rick Platt  
President and CEO Heath-Newark-Licking County Port Authority  
Phone: (740) 788-5500 x235  
E-Mail: rplatt@hnlcpa.com

Mr. David Handley  
Environmental/Safety Coordinator, Heath-Newark-Licking Country Port Authority  
Phone: (740) 788-5500 x226  
E-Mail: dhandley@hnlcpa.com

Mr. Terrence Treneff, Licking County Regional Airport Authority  
c/o Morrow, Godon, & Byrd, Newark Ohio  
Phone: (740) 345-9611  
E-Mail: Unavailable

Mr. Fred Myers, BRAC Cleanup Team Member  
Ohio EPA (Division of Environmental Response and Revitalization (DERR))  
Phone: (614) 728-3830  
E-Mail: fred.myers@epa.state.oh.us

Mr. Chris Bulinski, BRAC Cleanup Team Member  
Ohio EPA (Division of Materials and Waste Management (DMWM))  
Phone: (614) 728-5036  
E-Mail: chris.bulinski@epa.state.oh.us

Mr. Thomas Smith, BRAC Cleanup Team Member  
U.S. Environmental Protection Agency, Region 5  
Phone: (312) 886-6540  
smith.thomasl@epa.gov

## ATTACHMENT 2: Media List

### Former Newark AFB

Radio Station	Phone	Website
WCLT T-100 FM –WCLT 1430 AM	(740) 345-4004	www.wclt.com
WHTH 790 AM – WNKO 101.7 FM	740-522-8171	www.wnko.com
WCVO 104.9 FM	614-855-9171	www.1049theriver.com
WBNS 1460 AM / WBNS 97.1 FM	614-460-3850	www.1460thefan.com
WOSU AM 820 / FM 89.7	614-292-9678	www.wosu.org
WODB FM OLDIES 104.3	614-573-8400 x204	www.b1079.com
WCBE 90.5 FM	614-365-5555	www.wcbe.org
WCKX 107.5 FM / WXMG 98.9 FM / WJYD 106.3 FM	614-487-1444	www.power1075.com
WRFD 880 AM	614-848-3108	www.wrfd.com
WCVO 104.9 FM	614-855-9171	www.1049theriver.com
WTVN 610 AM / WZNW 1230 AM / WNCI 97.9 FM / WCOL 92.3 FM / WFJX 105.7 FM	614-487-2480	www.610wtvn.com www.progressive1230.com www.wnci.com www.wcol.com www.1057thefox.com
WHOK 95.5 FM	614-229-3819	www.whok.com
WJZA 103.5 FM	614-889-1043	www.wjza.com
WSNY 94.7 FM	614-451-2191	www.sunny95.com
WLVQ 96.3 FM	614-227-9696	www.qfm96.com
WWCD 101.1 FM	614-221-9923	www.cd101.com
WMNI 920 AM / WBZX 99.7 FM / WEGE 103.9 FM	614-232-0289	www.wmni.com / www.wbzx.com / www.eagle1039.com
TV Station	Phone	Website
WSFJ-TV CH 51	740-323-0771	N/A
WBNS TV 10 – CBS	614-460-3758	www.10tv.com
WCMH TV 4 – NBC	614-263-5555	www.nbc4i.com
WOSU TV 34 – PBS	614-292-9678	www.wosu.org
WSYX TV 6 – ABC	614-481-6667	www.abc6onyourside.com
WTTE TV 28 – FOX	614-481-6659	www.myfox28columbus.com
ONN	614-280-3600	www.onnnews.com
Newspaper	Phone	Website
<i>Newark Advocate</i>	740-345-4053	www.newarkadvocate.com
<i>Columbus Dispatch</i>	614-461-5000	www.dispatch.com
<i>Columbus Daily Reporter</i>	614-228-6397	www.sourcenews.com
<i>Columbus Business First</i>	614-461-4040	www.columbusbizjournals.com